INTEGRATED REPORT

# Report on Corporate Governance for the Year 2020-21

(Pursuant to Regulation 34 (3) and Schedule V (C) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended)

#### 1. Company's Governance Philosophy:

Corporate Governance at JSW Steel Limited has been a continuous journey and the business goals of the Company are aimed at the overall well- being and welfare of all the constituents of the system. The Company has laid a strong foundation for making Corporate Governance a way of life by constituting a Board with a balanced mix of experts of eminence and integrity, forming a core group of top-level executives, inducting competent professionals across the organisation and putting in place appropriate systems, process and technology. The essence of Corporate Governance lies in the maintenance of integrity, transparency and accountability in the management's higher ranks.

At the heart of Company's Corporate Governance policy is the ideology of transparency and openness in the effective working of the management and Board. It is believed that the imperative for good Corporate Governance lies not merely in drafting a code of Corporate Governance but in practicing it. Strong leadership and effective corporate governance practices have been significant contributors to the Company's growth story.

Your Company confirms the compliance of corporate governance requirements specified in regulation 17 to 27 read with Schedule V and clauses (b) to (i) of sub-regulation (2) of regulation 46 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI (LODR) Regulations"), the details of which are given below:

#### 2. Board of Directors:

#### 2.1 Appointment and Tenure:

The Directors of the Company (except Nominee Directors) are appointed by the shareholders at General Meetings. All Executive Directors are subject to retirement by rotation and at every Annual General Meeting, 1/3rd of such Directors as are liable to retire by rotation, if eligible, generally offer themselves for re-election, in accordance with the provisions of Section 152 of the Companies Act, 2013 and that of the Articles of Association of the Company. The Executive Directors on the Board serve in accordance with the terms of their contracts of service with the Company.

#### 2.2 Board Membership Criteria:

Matching the needs of the Company and enhancing the competencies of the Board are the basis for the Nomination and Remuneration Committee to select a candidate for appointment to the Board. When recommending a candidate for appointment, the Nomination and Remuneration Committee:

- i. assesses the appointee against а range of criteria including gualification, ade. experience. positive attributes. independence, relationships, diversity of gender, background, professional skills and personal qualities required to operate successfully in the position and has discretion to decide adequacy of such criteria for the concerned position;
- assesses the appointee on the basis of merit, related skills and competencies. No discrimination is made on the basis of religion, caste, creed or gender.

### 2.3 Board Composition, Category of Directors, Meetings and attendance record of each Director:

The Company has a balanced mix of executive and non-executive Independent Directors. As of March 31, 2021, the Board of Directors comprises of 12 Directors, of which 8 are non-executive, including 2 woman directors. The Chairman is executive and a Promoter of the Company. The number of Independent Directors is 6 which is in compliance with the stipulated one half of the total number of Directors. All Independent Directors are persons of eminence and bring a wide range of expertise and experience to the Board thereby ensuring the best interest of stakeholders and the Company. A brief profile of the Directors is available on the Company's website www.jsw.in.

All Independent Directors meet with the criteria of independence as prescribed both under sub-section (6) of Section 149 of the Act and under Regulation 16 (1) (b) of the SEBI (LODR) Regulations. No Director is related to any other Director on the Board in terms of the definition of "relative" as defined in Section 2(77) of the Companies Act, 2013. None of the Directors on the Board are Directors/Independent Directors of more than seven listed entities and none of the Whole-time Directors are Independent Directors of any listed company.

None of the Directors on the Board is a member of more than 10 committees or Chairperson of more than 5 committees (as specified in Regulation 26 of SEBI (LODR) Regulations) across all the public Companies in which he/she is a Director. The necessary disclosures regarding committee positions in other public companies have been made by the Directors.

The information stipulated under Part A of Schedule II of SEBI (LODR) Regulations is being made available to the Board.

The details of composition of the Board as at March 31, 2021, the attendance record of the Directors at the Board Meetings held during financial year 2020-21 and at the last Annual General Meeting (AGM), as also the number of Directorships, Committee Chairmanships and Memberships held by them in other Public Companies, the names of other listed entities where they have Directorship and their category of directorship in such listed entities, the number of Board Meetings and dates on which held and the number of shares and convertible instruments held by non-executive directors are given here below:

Category	Name of Director	Position	Date of Joining the Board	Meetings	No. of Board Meetings attended		Directorships	No. of Chairmanship(s) of Committee in other Indian Public Limited Cos. **	No. of Membership(s) of Committees in other Indian Public Limited Cos. **	convertible
Executive Directors	Mr. Sajjan Jindal	Chairman & Managing Director	15.03.1994	4	4	Yes	2	0	0	NA
	Mr. Seshagiri Rao MVS	Jt.Managing Director & Group CFO	06.04.1999	4	4	Yes	2	0	0	NA
	Dr.Vinod Nowal	Dy. Managing Director	30.04.2007	4	4	Yes	2	0	0	NA
	Mr. Jayant Acharya	Director (Commercial & Marketing)	07.05.2009	4	4	Yes	1	0	1	NA
Independent	Mr. Malay Mukherjee	Director	29.07.2015	4	4	Yes	4	0	3	-
Non-Executive	Dr. (Mrs) Punita Kumar Sinha	Director	28.10.2012	4	4	Yes	6	2	5	-
	Mr. Haigreve Khaitan	Director	30.09.2015	4	4	Yes	8	3	4	-
	Mr. Seturaman Mahalingam	Director	27.07.2016	4	4	Yes	6	2	2	-
	Mr. Harsh C. Mariwala	Director	25.07.2018	4	4	Yes	5	0	1	-
	Mrs. Nirupama Rao	Director	25.07.2018	4	4	Yes	3	0	0	-
Nominee Director	Mr. Hiroyuki Ogawa	Nominee of JFE Steel Corporation, Japan (Equity Investor & Foreign Collaborator)	17.05.2017	4	4	Yes	0	0	0	-
Part of the year	r									
Nominee Director	Mr. Ganga Ram Baderiya, IAS (Ceased to be Director w.e.f 23.10.2020)	Nominee of KSIIDC (Equity Investor)	24.05.2019	2*	2	Yes				
	Mr. M.S.Srikar, IAS	n	23.10.2020	2*	2	NA#	4	2	0	

Notes:

1. During the Financial Year 2020-21, four Board Meetings were held and the gap between two meetings did not exceed four months. Board Meetings were held on 22.05.2020, 24.07.2020, 23.10.2020, & 22.01.2021.

2. \* No. of Board Meetings indicated is with reference to date of joining/cessation of the Director.

3. \*\* Only two Committees, namely, Audit Committee and Stakeholders' Relationship Committee have been considered as per Regulation 26(1)(b) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

4. # Not a Director at the time of last AGM.

The names of other listed entities where the Directors have Directorship and their category of directorship in such listed entities:

Name of the Director	Name of Listed Entity	Category of Directorship
Mr. Sajjan Jindal	JSW Energy Limited	Chairman & Managing Director
	JSW Holdings Limited	Chairman
Mr. Seshagiri Rao MVS	JSW Ispat Special Products Limited (formerly known as Monnet Ispat Energy Limited)	Non-Executive Non-Independent
Mr. Malay Mukherjee	Va Tech Wabag Limited	Independent Director
	Uttam Value Steels Limited	Independent Director
Mrs. Punita Kumar Sinha	Rallis India Limited SREI Infrastructure Finance Limited Lupin Limited	Independent Director Independent Director Independent Director
Mr. Haigreve Khaitan	CEAT Limited Mahindra & Mahindra Limited Inox Leisure Limited Torrent Pharmaceuticals Limited Borosil Renewables Limited Tech Mahindra Limited	Independent Director Independent Director Independent Director Independent Director Independent Director Independent Director
Mr. Seturaman Mahalingam	Sundaram Finance Limited Sundaram Fasteners Limited	Independent Director Independent Director
Mr. Harsh Charandas Mariwala	Thermax Limited Kaya Limited Marico Limited Zensar Technologies Limited	Independent Director Chairman & Managing Director Chairman & Non-Executive Director Independent Director
Mrs. Nirupama Rao	ITC Limited KEC International Limited Adani Ports & Special Economic Zone Limited	Independent Director Independent Director Independent Director

# 2.4 Board Meetings, Board Committee Meetings and Procedures:

#### A. Institutionalised decision-making process:

The Board of Directors oversees the overall functioning of the Company. The Board provides and evaluates the strategic direction of the Company, management policies and their effectiveness and ensures that the long-term interest of the stakeholders are being served. The Chairman and Managing Director is assisted by the Executive Directors/ Senior Managerial Personnel in overseeing the functional matters of the Company.

The Board has constituted Fourteen Standing Committees, namely, Audit Committee, Corporate Social Responsibility Committee, Stakeholders Relationship Committee, Nomination & Remuneration Committee, Project Review Committee, Finance Committee, Risk Management Committee, Business Responsibility/ Sustainability Reporting Committee, Hedging Policy Review Committee, JSWSL ESOP Committee, Share Allotment Committee, Inquiry Committee for inquiring leak or suspected leak of unpublished price sensitive information. Share/ Debenture Transfer Committee and JSWSL Code of Conduct Implementation Committee. The Board constitutes additional functional committees, from time to time, depending on the business needs.

#### B. Scheduling and selection of Agenda Items for Board Meetings:

- A minimum of four Board Meetings are held every year. Dates for the Board Meetings in the ensuing quarter are decided well in advance and communicated to the Directors. The Agenda along with the explanatory notes are sent in advance to the Directors. Additional meetings of the Board are held when deemed necessary to address the specific needs of the Company. In case of business exigencies or urgency of matters, resolutions are passed by circulation.
- The meetings are usually held at the Company's Registered Office at JSW Centre, Bandra-Kurla Complex, Bandra (E), Mumbai 400 051. However, due to the COVID-19 pandemic and subsequent lockdowns & travel restrictions, the Board Meetings were held through VC.

All divisions/departments of the Company are advised to schedule their work plans well in advance, with regard to matters requiring discussion/approval/decision at the Board/ Committee meetings. All such matters are communicated to the Company Secretary in advance so that the same can be included in the Agenda for the Board/Committee Meetings.

- iii. In addition to items which are mandated to be placed before the Board for its noting and/ or approval, information is provided on various significant issues.
- iv. The Board is given presentations covering Global Steel Scenario. Global/Indian Economy, Company's Financials, Sales, Production, Business Strategy, Subsidiary's performance, Competitor's Performance and Risk Management practices before taking on record the Quarterly/ Half Yearly/ Nine Monthly/ Annual financial results of the Company.

The Board is also provided with Audit Committee observations on the Internal audit findings and matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013.

#### C. Distribution of Board Agenda material:

Agenda and Notes on Agenda are circulated to the Directors, in advance, in the defined Agenda format through an e-portal. All material information is incorporated in the Agenda papers for facilitating meaningful and focused discussions at the meeting. Where it is not practical to attach any document to the Agenda, the same is uploaded on the e-portal before the meeting with specific reference to this effect in the Agenda. In special and exceptional circumstances, additional or supplementary item(s) on the Agenda are considered.

#### D. Recording Minutes of proceedings at Board and **Committee Meetings:**

The Company Secretary records the minutes of the proceedings of each Board and Committee meeting. Draft minutes are circulated to all the members of the Board/Committee for their comments. The final minutes are entered in the Minutes Book within 30 days from conclusion of the meeting and are signed by the Chairman of the meeting/Chairman of the next meeting. A copy of the signed Minutes certified by the Company Secretary are circulated to all members within fifteen days after those are signed.

#### E. Post-Meeting Follow-up Mechanism:

The Company has an effective post meeting follow-up, review and reporting process mechanism for the decisions taken by the Board/ Committees. The important decisions taken at the Board/ Committee meetings are communicated to the concerned functional heads promptly. Action Taken Report on decisions of the previous meeting(s) is placed at the immediately succeeding meeting of the Board/ Committee for noting by the Board/ Committee members.

#### F. Compliance:

While preparing the Agenda, Notes on Agenda, Minutes etc. of the meeting(s), adequate care is taken to ensure adherence to all applicable laws and regulations including the Companies Act, 2013, read with the Rules made thereunder and secretarial standards issued by the ICSI.

#### 2.5 Strategy Meet:

A strategy meet of the Board of Directors is generally held at appropriate intervals to formulate, evaluate, and approve the business strategy of the Company. The Functional Heads give a brief presentation to the Board covering their respective areas of responsibility. The meeting focuses on strategic goals, financial management policies, management assurances and control aspects and the growth plan of the Company.

#### 2.6 Terms and conditions of appointment of Independent Directors:

The terms and conditions of appointment of Independent Directors were set out in the appointment letter issued to the Director at the time of his/her appointment/re-appointment as an Independent Non-Executive Director of the Company. The terms and conditions as mentioned in the appointment letter is disclosed on the Company's website https://www.jswsteel. in/investors/.

#### 2.7 Meetings of Independent Directors:

The Independent Directors of the Company meet as and when required before the Board Meeting without the presence of Executive Directors or management personnel. These meetings are conducted in an informal and flexible manner to enable the Independent Directors to discuss matters pertaining to the affairs of the Company and put forth their views to the Chairman and Managing Director.

During the year under review, the Independent Directors met on March 22, 2021, inter alia, to discuss:

- Evaluation of the performance of Non-Independent Directors and the Board of Directors as a whole:
- Evaluation of the performance of the Chairman of the Company, taking into account the views of the Executive and Non-**Executive Directors:**
- Evaluation of the quality, content, and timelines of flow of information between the Management and the Board that is necessary for the Board to perform its duties effectively and reasonably.

All the Independent Directors were present at the Meeting.

#### 2.8 Lead Independent Director:

Mr. Malay Mukherjee is the Lead Independent Director appointed by the Board in its meeting held on 25.07.2018.

#### 2.9 Familiarisation program for Independent Directors:

The Company believes that the Board be continuously empowered with the knowledge of the latest developments in the Company's business and the external environment affecting the industry as a whole. To this end, the Directors were given presentations on the global business environment, as well as all business areas of the Company including business strategy, risks opportunities. Monthly updates on performance/ developments giving highlights of performance of the Company during each month including the developments/ events having impact on the business of the Company are also sent to all the Directors. The details of familiarisation programmes imparted to Independent Directors is disclosed on the company's website, https://www.jswsteel.in/investors/.

#### 2.10 Fulfilment of the independence criteria by the Independent Directors:

Independent Directors are non-executive directors as defined under Regulation 16(1) (b) of the SEBI (LODR) Regulations read with

SI. No.	Skill/Expertise/Competencies	Sajjan	MVCDee	VNewel	J.Acharya	11.000000	Malay	Seturaman	Harsh	Punita Kumar	Nirupama Rao	Haigreve	M.S.Srika
		Jindal	W.V.S.Rao	v.nowai	J.Acharya	H.Ugawa	Mukerjee	Mahalingam	Mariwala	Sinha	Rao	Khaitan	M.5.511Ka
)1	Industry Knowledge/Experience												
	Industry Experience	V	N	N	N	N	N						
	Knowledge of Sector		V	N	V	V	V						
	Knowledge of Government/Public Policy				$\checkmark$						$\checkmark$		
)2	Technical Skills/Experience												
	Projects			V		V	V	V					
	Accounting		V					V	V				
	Finance		V		V		V	V	V				
	Law		V	V			V	V	V			V	
	Marketing Experience		V	V	V		V	N	V				
	IT and Digital Outreach	V	V	V	V	V	V	V			1		
	Public Relations	V	V	V	V		V	V	V	V	V		1
	Risk Management Systems	V	V	V	V		V	V	V				
	Human Resources Management	Ń	Ń	Ń	Ń		Ń	V	Ń		V	V	
	Stategy Development and implementation												
	Global Management	V				V	V	V	V	V	V		
3	Governance Competencies												
-	Strategic Thinking/Planning from governance persepective			$\checkmark$							$\checkmark$	$\checkmark$	
	Executive performance management			$\checkmark$					$\checkmark$		$\checkmark$	$\checkmark$	
	Governance related risk management							V		$\checkmark$			
	Compliance focus	V	N	N	N	N	N	V	N			V	N
	Profile/Reputation	V	V	V	V	V	V		V	V	V	V	N
)4	Behavioural Competencies												
	Ability and willingness to challenge and probe												
	Sound Judgement	V	V	V	V	V	V	V	V		V	V	V
	Integrity and High ethical standards	V	V	V	V	V	V		V	V	V	V	V
	Mentoring abilities	V	V	V	V	V	V		V		V	V	V
	Interpersonal relations	V	V	V	V	V	V		V	V	V	V	V
	Listening skills	V	V	V	V	V	V		V	V	V	V	V
	Verbal Communication Skills	V	V	V	V	V	V	V	V	V	V	V	V
	Understanding of effective decision making processess												
	Willingness and ability to devote time and energy to the role												

Section 149(6) of the Companies Act, 2013 along with rules framed thereunder. Based on the declarations received from the Independent Directors, the Board of Directors has confirmed that they meet the criteria of independence as mentioned under Regulation 16(1)(b) of the SEBI (LODR) Regulations and that they are Independent of the management. In terms of Regulation 25(8) of SEBI (LODR) Regulations, the Independent Directors have confirmed that they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties.

Further, the Independent Directors have declared that they have complied with Rule 6(1) & (2) of the Companies (Appointment of Directors) Rules, 2014.

#### 2.11 Skills/Expertise/Competence of the Board of Directors:

The Board in its meeting held on 06.02.2019 identified the following core skills/expertise/ competencies as required in the context of the Company's business(es) and sector(s) for it to function effectively and are currently available with the Board. Further, the Board had in its meeting held on 24.01.2020 & 22.01.2021 identified the names of directors who have such core skills/expertise/ competencies as required in the context of the Company's business(es) and sector(s):

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#### 2.12 Performance evaluation:

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17(10), 19(4) and Part D of Schedule II of the SEBI (LODR) Regulations, a Board Evaluation Policy has been framed and approved by the Nomination and Remuneration Committee (NRC) and by the Board.

The Board carried out an annual performance evaluation of its own performance, the Independent Directors individually as well as the evaluation of the working of the Committees of the Board. The performance evaluation of all the Directors was carried out by the Nomination and Remuneration Committee. The performance evaluation of the Chairman and the Non-Independent Directors was carried out by the Independent Directors.

The purpose of the Board evaluation is to achieve persistent and consistent improvement in the governance of the Company at the Board level with the participation of all concerned in an environment of harmony. The Board acknowledges its intention to establish and follow "best practices" in Board governance in order to fulfil its fiduciary obligation to the Company. The Board believes the evaluation will lead to a closer working relationship among Board members, greater efficiency in the use of the Board's time, and increased effectiveness of the Board as a governing body.

A structured questionnaire was prepared after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance. A separate exercise was carried out to evaluate the performance of individual Directors including the Chairman of the Board, who were evaluated on parameters such as level of engagement and contribution, independence of judgement, safeguarding the interest of the Company and its minority shareholders etc.

The Directors expressed their satisfaction with the evaluation process.

#### 2.13 Resignation of Independent Director:

None of the Independent Directors of the Company have resigned before the expiry of his/her tenure.

#### 3. Audit Committee:

The Audit Committee comprises of three Non-Executive Directors, all of whom are Independent Directors and one Executive Director. Mr. Seturaman Mahalingam is the Chairman of the Audit Committee. The Members possess adequate knowledge of Accounts, Audit, Finance, etc. The composition of the Audit Committee meets the requirements as per the Section 177 of the Companies Act, 2013 and Regulation 18(1) of the SEBI (LODR) Regulations. The Broad terms of reference of Audit Committee are:

- a) Overseeing the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible.
- Reviewing with the management the financial statements and auditor's report thereon before submission to the Board, focusing primarily on:
  - Matters to be included in the Directors Responsibility Statement to be included in the Board's report in terms of Clause (c) of sub-section 3 of Section 134 of the Companies Act, 2013.
  - 2. Changes to any accounting policies and practices.
  - 3. Major accounting entries based on the exercise of judgement by Management.
  - 4. Significant adjustments if any, arising out of audit findings.
  - 5. Compliance with respect to accounting standards, listing agreements and legal.
  - 6. requirements concerning financial statements.
  - 7. Disclosure of any related party transactions.
  - 8. Modified opinion (s) in the draft audit report.
- c) Recommending to the Board, the appointment, re-appointment, remuneration and terms of appointment of Auditors of the Company.
- d) To review reports of the Management Auditors and Internal Auditors and discussion on any significant findings and follow up there on.
- e) Reviewing with the management, external and internal auditors, the adequacy of internal control systems, and the Company's statement on the same prior to endorsement by the Board.
- f) Evaluation of the internal financial controls and risk management systems.
- g) To review the adequacy of internal audit function, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit.
- h) To approve transactions of the Company with related parties and subsequent modifications of the transactions with related parties.
- In addition, the powers and role of Audit Committee are as laid down under Regulation 18(3) and Part C of Schedule II of the SEBI (LODR) Regulations and Section 177 of the Companies Act, 2013.

Eight meetings of the Audit Committee were held during the financial year 2020-21, as against the minimum requirement of four meetings. The Committee meetings were held on 21.05.2020, 23.07.2020, 01.10.2020, 22.10.2020, 18.12.2020, 21.01.2021, 01.03.2021 & 19.03.2021.

The composition of the Committee as at 31.03.2021, name of members and Chairperson and the attendance of each member at the Committee Meetings are as given below:

SI. No.	Name of the Members	Category	No. of Meetings attended
01.	Mr. Seturaman Mahalingam (Chairman)	Non-Executive Independent Director	8/8
02.	Mr. Seshagiri Rao MVS	Executive Director	7/8
03.	Mr. Malay Mukherjee	Non-Executive Independent Director	8/8
04.	Mr. Haigreve Khaitan	Non-Executive Independent Director	6/8

The Dy. Managing Director, Director (Commercial & Marketing), Chief Financial Officer, Accounts Heads of each Unit, Sr. Vice-President (Internal Audit), Financial Controller, the Company Secretary and the representatives of the Statutory Auditors attend the Audit Committee meetings. The representatives of Management Auditors attend the Audit Committee Meeting whenever matters relating to management audit are considered. The representatives of the Cost Auditor attend the Audit Committee meeting when the Cost Audit Report is tabled for discussion. The Company Secretary is the Secretary of the Audit Committee.

Mr. Seturaman Mahalingam, Chairman of the Audit Committee was present at the last Annual General Meeting held on 23.07.2020.

#### 4. Nomination & Remuneration Committee:

The Nomination & Remuneration Committee's constitution and terms of reference are in compliance with the provisions of the Companies Act, 2013 and Regulation 19 and Part D of the Schedule II of the SEBI (LODR) Regulations.

The terms of reference of the Committee, inter alia, includes the following:

- Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board their appointment and removal and carry out evaluation of every director's performance.
- Formulating criteria for determining qualifications, positive attributes and independence of a director and recommending to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees.
- Formulating criteria for evaluation of performance of Independent Directors and the Board.
- Devising a policy on diversity of Board of Directors.
- Recommending whether to extend or continue the term of appointment of independent director on the basis of the report of performance evaluation of Independent Directors.

Two meetings of Nomination and Remuneration Committee were held on 21.05.2020 & 01.10.2020

The composition of the Nomination & Remuneration Committee as at 31.03.2021 and the attendance of each member at the Committee Meetings are as given below:

SI. No.	Name of the Members	Category	No. of Meetings attended
01.	Mr. Seturaman Mahalingam	Non-Executive Independent Director	2/2
02.	Mr. Sajjan Jindal	Executive Director	1/2
03.	Mr. Malay Mukherjee	Non-Executive Independent Director	2/2
04.	Mr.Harsh Charandas Mariwala	Non-Executive Independent Director	2/2
05.	Mrs. Nirupama Rao	Non-Executive Independent Director	2/2

Mr. Seturaman Mahalingam, Chairman of the Nomination & Remuneration Committee was present at the last Annual General Meeting held on 23.07.2020.

#### 4.1 Performance Evaluation Criteria for Independent Directors:

Board Evaluation Policy has been framed by the Nomination and Remuneration Committee (NRC) and approved by the Board in its meeting held on 30.01.2015 and subsequently amended by the Board in its meeting held on 29.01.2016 & 01.04.2019. This policy has been framed in compliance with the provisions of Section 178 (2), 134(3)(p) and other applicable provisions, if any, of the Companies Act, 2013 and Regulation 17(10), 19(4) and Part D of Schedule II of the SEBI (LODR) Regulations, as amended from time to time.

The Company adopted the following criteria to carry out the evaluation of Independent Directors, in terms of the provisions of the Companies Act, 2013 and the SEBI (LODR) Regulations:

- The Nomination and Remuneration Committee (NRC) shall carry out evaluation of every Director's Performance.
- In addition, the evaluation of the Independent Directors shall be done by the entire Board, excluding the director being evaluated, which shall include:
  - a) Performance of the directors; and
  - Fulfilment of the independence criteria as specified in 16(1) (b) of SEBI (LODR) Regulations and their independence from the management.

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This is to be done on an annual basis for determining whether to extend or continue the term of appointment of the independent director.

The Evaluation process of Independent Directors and the Board will consist of two parts:

- Board Member Self Evaluation ; and
- Overall Board and Committee Evaluation.

In the Board Member Self Evaluation, each Board member is encouraged to be introspective about his/ her personal contribution, performance, conduct as director with reference to a questionnaire provided to them. Copies of the evaluation forms as applicable will be distributed to each Board Member. Board members shall complete the forms and return them to the Company Secretary or Board nominee or the consultant, as may be informed.

The Company Secretary or Board nominee or the consultant will tabulate the Forms. The Tabulated Report would be sent to all Board Members for evaluation and if any director disagrees with the self-evaluated results, he/she will suitably intimate the Chairman of the Board, else the same will be deemed to have been accepted.

The individually completed forms will be preserved by the Company Secretary and the Tabulated Report would be presented to the Board and NRC for evaluation.

Apart from the above, the NRC will carry out an evaluation of every director's performance. For this purpose, the NRC would review the Tabulated Report. The NRC would provide feedback to the Board on its evaluation of every director's performance and based on such feedback, the Board will recommend appointments, re-appointments, and removal of the non-performing Directors of the Company.

#### 4.2 Remuneration Policy and details of Remuneration paid to Directors:

In determining the remuneration of the Directors, Key Managerial Personnel (KMP) and other employees of the Company, a Remuneration Policy has been framed by the Nomination & Remuneration Committee and approved by the Board with the following broad objectives:

- Ensuring that the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate directors of the quality required to run the company successfully.
- ii. Motivate KMP and other employees and to stimulate excellence in their performance.
- Relationship of remuneration to performance is clear and meets appropriate performance benchmarks.
- iv. Ensuring that the remuneration to Directors, KMP and other employees achieve a balance between components fixed & incentive pay reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.
- v. Retain, motivate and promote talent and to ensure long term association and loyalty of talented employees.

The full text of the remuneration policy is available at <u>https://www.jsw.in/investors/steel/jsw-steel-</u> governance-and-regulatory-information-policies

The Whole-time Directors compensation is based on the appraisal system wherein their individual goals are linked to the organisational goals. The whole-time Directors are paid compensation as per the agreements entered into between them and the Company, subject to the approval of the Board and of the members in General Meeting and such other approvals, as may be necessary.

The present remuneration structure of Executive Directors comprises of salary, perquisites, allowances, performance linked incentive, ESOPs and contribution to PF and Gratuity. The Non-Executive Directors are paid remuneration by way of commission and sitting fees. The commission payable to the Non-Executive Directors is based on the number of meetings of the Board attended by them and their Chairmanship / Membership of Audit Committee during the year, subject to an overall ceiling of 1% of the net profits approved by the Members. The Company pays sitting fees at the rate of ₹20,000/-for each meeting of the Board and sub-committees attended by them.

The details of remuneration paid/payable to the Nonare as follows:

Name of the Director	Commission Paid/Payable (2020-2021) (₹ in lakhs)	Sitting Fees @ ₹20,000 per meeting (₹ in lakhs)	Total (₹ in lakhs)	
Mr. Ganga Ram Baderiya /Mr. M.S.Srikar (KSIIDC Nominee Director)	34.00#	1.20	35.20	
Mr. Hiroyuki Ogawa (JFE Steel Corporation Nominee Director)	34.00#	1.60#	35.60	
Mr. Malay Mukherjee	34.50	4.20	38.70	
Mr. Seturaman Mahalingam	35.00	4.40	39.40	
Dr. (Mrs) Punita Kumar Sinha	34.00	2.60	36.60	
Mr. Harsh Mariwala	34.00	1.40	35.40	
Mr. Haigreve Khaitan	34.50	2.00	36.50	
Mrs. Nirupama Rao	34.00	2.20	36.20	

# Payable to the respective institutions/Companies they represent

Note: None of the Non-Executive Directors hold any shares in the Company.

The details of Remuneration paid / payable to the Whole-time Directors for the financial year 2020-21 are as given below:

Name of Director and Designation	Salary including provident fund (₹in crores)	Perks (₹in crores)	Profit linked commission (₹in crores)	Total	Period of contract	Notice period
Mr. Sajjan Jindal Chairman & Managing Director	11.66	1.30	60.42	73.37	From 07.07.2017 to 06.07.2022	NA
Mr. Seshagiri Rao MVS Jt. Managing Director & Group CFO	4.83	0.25		5.08	From 06.04.2020 to 05.04.2023	3 Months from either side or salary in lieu thereof.
Dr. Vinod Nowal Dy. Managing Director	4.04	0.18		4.22	From 30.04.2017 to 29.04.2022	3 months from either side or salary in lieu thereof.
Mr. Jayant Acharya Director (Commercial & Marketing)	3.46	0.16		3.62	From 07.05.2019 to 05.06.2024	3 months from either side or salary in lieu thereof.

#### 5. Stakeholders Relationship Committee:

The Stakeholders Relationship Committee comprises of 3 Non-Executive Directors, all of whom are Independent Directors.

The Stakeholders Relationship Committee's constitution and terms of reference are in compliance with provisions of the Companies Act, 2013 and Regulation 20 and Part D (B) of Schedule II of the SEBI (LODR) Regulations.

The role of the Committee shall inter-alia include the following:

- Resolving the grievances of the security holders of the listed entity including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/ duplicate certificates, general meetings etc.
- 2) Review of measures taken for effective exercise of voting rights by shareholders.
- Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.

#### The details of remuneration paid/payable to the Non-Executive Directors for the period 01.04.2020 to 31.03.2021

 Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.

The Stakeholders Relationship Committee met once during the financial year 2020-21 on 03.10.2020. The composition of the Committee and the details of the meetings attended by the Members are as given below:

SI. No.	Name of the Members	Category	No. of Meetings attended
01.	Mr. Seturaman Mahalingam (Chairman)	Non-Executive Independent Director	1/1
02.	Dr (Mrs) Punita Kumar Sinha	Non-executive Independent Director	1/1
03.	Mrs. Nirupama Rao	Non-executive Independent Director	1/1

Mr. Seturaman Mahalingam, Chairman of the Stakeholders' Relationship Committee was present at the last Annual General Meeting held on 23.07.2020. INTEGRATED REPOR

Mr. Lancy Varghese, Company Secretary, is the Compliance Officer for complying with the requirements of SEBI Regulations and the Listing Agreement with the Stock Exchanges in India. His address and contact details are as given below:

Address: JSW Centre, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051 Phone: 022-42861000 E-mail: jswsl.investor@jsw.in

#### **Investor Grievance Redressal**

Number of complaints received and resolved to the satisfaction of Shareholders / Investors during the year under review and their break-up is as under:

No. of Shareholders' Complaints received during	402
the year ended 31.03.2021:	
Number not solved to the satisfaction of	0
Shareholders:	
No. of pending Complaints as on 31.03.2021:	0

None of the Complaints were pending for a period exceeding 30 days. All requests for transfer of shares have been processed on time and there are no transfers pending for more than 15 days.

#### **Category of Complaints**



Non-receipt Certificates

#### Non-receipt of dividend warrants

SEBI Complaints/Stock Exchange Complaints/DOCA, Court/Advocate Notices

#### No. of Complaints received:



Note:- Complaints pertaining to the years subsequent to 2013-14 include investor complaints received from shareholders of JSW Ispat Steel Limited upon its merger with the Company in the financial year 2013-14.

#### 6. Risk Management Committee:

The Risk Management Committee's constitution and terms of reference are in compliance with provisions of the Companies Act, 2013 and Regulation 21 of the SEBI (LODR) Regulations.

The terms of reference of the Committee are as follows:

- 1. To periodically review risk assessment and minimisation procedures to ensure that Executive Management controls risk through means of a properly defined framework including cyber security.
- 2. To review major risks and proposed action plan.

The Risk Management Committee met once during the financial year 2020-21 on 01.10.2020.

The composition of the Committee as on 31.03.2021 and the details of the meetings attended by the Members are as given below:

SI. No.	Name of the Members	Category	No. of Meetings attended	
01.	Mr. Malay Mukherjee (Chairman)	Non-Executive Independent Director	1/1	
02.	Mr. Seshagiri Rao MVS, (Member)	Executive Director	1/1	
03.	Dr. Vinod Nowal, (Member)	Executive Director	0/1	
04.	Mr. Jayant Acharya (Member)	Executive Director	1/1	
05.	Dr. (Mrs.) Punita Kumar Sinha, (Member)	Non-Executive Independent Director	1/1	
06.	Mr. Harsh Charandas Mariwala, (Member)	Non-Executive Independent Director	1/1	

The Risk Management Committee, a sub-committee of the Board has further constituted:

- "Capex Risk Evaluation Committee" to evaluate the risks associated with capex proposals including mergers and acquisitions.
- Locational Committees namely (a) Corporate ii. Locational Committee (b) Vijayanagar Locational Committee (c) Dolvi Locational Committee and (d) Salem Locational Committee to further review risk assessment at Location Level.

#### **Other Major Committees of Directors:**

In addition to the above referred Committees, which are constituted pursuant to the Corporate Governance Code, the Board has constituted the following major Committees of the Board and delegated thereto powers and responsibilities with respect to specific purposes. Time schedule for holding the meetings of these Committees are finalised in consultation with the Committee Members:

#### **PROJECT REVIEW COMMITTEE:**

1.

Terr	ns of reference of the Committee	Con	nposition
1.	To closely monitor the progress of	1.	Mr. Malay Mu
	Large Projects, in addition to ensuring		Non-Executiv
	a proper and effective co-ordination	2.	Dr. Vinod Now
	amongst the various project modules		Executive Dir
	essentially with the objective of timely	З.	Mr. Seturama
	project completion within the budgeted		Non-Executiv
	project outlay.	4.	Mr. Hiroyuki O
2.	To review new strategic initiatives		Nominee Dire
			Corporation)

#### **BUSINESS RESPONSIBILITY/SUSTAINABILITY REPORTING COMMITTEE** 2.

1.

2.

5

6

Composition

5.

6

- Terms of reference of the Committee Responsible for the adoption of National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business (NVGs) in business practices of JSW Steel.
- Responsible for the policies created for or linked to the 9 key principles of the 'National Voluntary Guidelines on Social, Environmental and Economic Responsibilities of Business'.
- 3. Review the progress of initiatives under 3. the purview of business responsibility (sustainability) policies mentioned above.
- 4. Review business responsibility reporting disclosures on a pre-decided 4. frequency (monthly, quarterly, biannually) 5. Review the progress of business
- responsibility initiatives at JSW Steel. 6 Review the annual husiness
- responsibility report and present it to the Board for approval.

Composition Frequency of meetings 2 Meetings were held on 20.05.2020 & Mr. Malay Mukherjee (Chairman) DIN No. 02861065 18.12.2020 Non-Executive Independent Director Tel. No. 911141032905 malayumauk@googlemail.com Mr. Seshagiri Rao MVS (Member DIN No. 00029136 **Executive Director** Tel. No. 42861000 seshaqiri.rao@isw.in Dr. Vinod Nowal (Member) DIN No. 00046144 Executive Director. Tel No. 42861000 vinod.nowal@jsw.in Mr. Jayant Acharya (Member), DIN No. 00106543 Executive Director. Tel. 42861000 jayant.acharya@jsw.in Dr. (Mrs.) Punita Kumar Sinha (Member) DIN No.05229262 Non-Executive Independent Director Tel. No. 091-9833363533 punitakumarsinha@gmail.com Mrs. Nirupama Rao (Member) Din No.06954879 Non-Executive Independent Director Tel. No. 7022621529 nirupamamenonrao@hotmail.com

#### **CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE:** 3.

#### Terms of reference of the Committee

- 1. To formulate and recommend to the 1. Mrs. Nirupan Board, a Corporate Social Responsibility Policy (CSR Policy), which shall indicate Mr. Seshaqii 2. a list of CSR projects or programs which a Company plans to undertake falling within the purview of the Schedule VII Dr. Vinod Nov З. of the Companies Act, 2013, as may be amended 4. Mr. Jayant Ad
- 2 To recommend the amount of expenditure to be incurred on each of the activities to be undertaken by the Company, while ensuring that it does not include any expenditure on an item not in conformity or not in line with activities which fall within the purview of Schedule VII of the Companies Act, 2013
- З. To approve the Annual Report on CSR activities to be included in the Director's Report forming part of the Company's Annual Report and attribute reasons for short comings in incurring expenditures.
- 4. To monitor the CSR policy of the Company from time to time; and
- 5. To institute a transparent monitoring mechanism for implementation of the CSR Projects or programs or activities undertaken by the Company

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ukheriee (Chairman) ive Independent Director. wal (Member) irector an Mahalingam, (Member) ive Independent Director Ogawa (Member) ector (JFE Steel

Frequency of meetings

4 Meetings were held on 21.05.2020.

22.07.2020, 22.10.2020 & 11.01.2021

mposition	Frequency of meetings
Mrs. Nirupama Rao (Chairperson) Non-Executive Independent Director	Two meetings were held on 20.05.2020 & 18.12.2020.
Mr. Seshagiri Rao MVS (Member) Executive Director	
Dr. Vinod Nowal (Member) Executive Director	
Mr. Jayant Acharya (Member) Executive Director	
Dr. (Mrs) Punita Kumar Sinha (Member) Non-Executive Independent Director	
Mr. M.S.Srikar (Member) Nominee Director (KSIIDC)	

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#### 4. HEDGING POLICY REVIEW COMMITTEE:

Tei	Terms of reference of the Committee		nposition	Frequency of meetings	
1.	To take protective measures to hedge	1.	Dr. (Mrs) Punita Kumar Sinha	Three Meetings were held on	
	forex losses.		(Chairperson)	21.05.2020, 06.07.2020, & 03.10.2020.	
2.	To decide on all matters related to		Non-Executive Independent Director		
	commodities hedging and to take	2.	Mr. Seshagiri Rao MVS (Member)		
	measures to hedge commodity price		Executive Director		
	fluctuations.	З.	Mr. Seturaman Mahalingam, (Member)		
			Non-Executive Independent Director.		

### 5. FINANCE COMMITTEE:

Ter	ms of reference of the Committee	Cor	nposition	Frequency of meetings
	To approve availing of credit / financial facilities of any description from Banks/ financial Institutions/ Bodies Corporate within the limits approved by the Board.	2.	Mr. Seshagiri Rao MVS (Chairman) Executive Director Dr. Vinod Nowal (Member) Executive Director	Need based. Meetings were held on 17.04.2020, 02.06.2020, 04.06.2020, 05.06.2020, 19.06.2020, 03.07.2020, 08.07.2020, 09.09.2020, 07.10.2020, 09.10.2020, 12.10.2020, 27.10.2020,
2.	To approve investments and dealings with any monies of the Company upon such security or without security in such manner as the committee may deem fit, and from time to time to vary or realise such investments within the framework of the guidelines laid down by the Board.	۵.	Mr. Jayant Acharya (Member) Executive Director	09.10.2020, 12.10.2020, 27.10.2020, 26.11.2020, 14.12.2020, 05.01.2021, 30.01.2021, 16.02.2021, 17.03.2021 & 23.03.2021
3.	To open new Branch Offices of the Company, to declare the same as such and to authorise personnel by way of Power of Attorney or otherwise, to register the aforesaid branches and to deal with various authorities such as the Central Excise, Profession Tax, Commercial Tax, State & Central Sales Tax, VAT Authorities and other Local Authorities.			
	To make loans to Individuals /Bodies Corporate and/or to place deposits with other Companies/ firms upon such security or without security in such manner as the committee may deem fit within the limits approved by the Board.			
5.	To open Current Account(s), Collection Account(s), Operation Account(s), or any other Account(s) with Banks and also to close such accounts, which the 'said Committee' may consider necessary and expedient.			
CI	<b>NSL ESOP COMMITTEE:</b>			
	ms of reference of the Committee	Cor	nposition	Frequency of meetings
			•	
	Determine the terms and conditions of grant, issue, re-issue, cancellation and withdrawal of Employee Stock Options from time to time. Formulate, approve, evolve, decide	1. 2.	Mr. Malay Mukherjee (Chairman) Non-Executive Independent Director Mr. Seshagiri Rao M.V.S (Member) Executive Director	Need based. No meeting was held in FY 2020-21.
۷.	upon and bring into effect, suspend, withdraw or revive any sub-scheme or plan for the purpose of grant of Options to the employees and to make any modifications, changes, variations, alterations or revisions in such sub-		Mr. Seturaman Mahalingam (Member) Non-Executive Independent Director Mr. Haigreve Khaitan (Member) Non-Executive Independent Director	
3.	scheme or plan from time to time. To issue any direction to the trustees of the JSW Steel Employees Welfare Trust to sell, transfer or otherwise dispose-			
4.	off any Shares held by them. To make necessary amendments to the JSW Steel Employees Welfare Trust Deed. if need be.			
5.	Lay down the procedure for making a fair and reasonable adjustment to the number of Options and to the Exercise Price in case of change in the Capital			
6.	Structure and/or Corporate Action. Lay down the method for satisfaction of any tax obligation arising in connection with the Options or such Shares.			

### Terms of reference of the Committee Composition Lay down the procedure for cashless exercise of Options, if any; and Provide for the Grant, Vesting and Exercise of Options in case of Employees who are on long leave or whose services have been seconded to any other Company or who have joined Holding Company or a Subsidiary or an Associate Company at the instance of the Employer Company. 7. JSWS Terms

is of reference	e of the Committee	2	Composition		Frequency of meetings
or implementation of the 'JSWSL Code f Conduct to Regulate, Monitor and eport trading by Insiders' and the SEBI Prohibition of Insider Trading) Regulations, 015.		Executive Director 14.05.2020, 06.07		Need based. 5 Meetings were held on 14.05.2020, 06.07.2020, 25.08.2020, 29.10.2020 & 10.02.2021	
Annual (	ly Meetings General Meet	ings:			
			ue of the Annual Gene becial Resolutions pas	-	GMs) of the Company held during the as under:
AGM	Date	Time	Venue	Special Resolutions	Passed
26 <sup>th</sup> AGM	23.07.2020	11.00am	Through Video Conferencing (VC)/ Other Audio Visual Means (OAVM)	<ul> <li>as a Director of Independent</li> <li>Re-appointme as a Director of Independent</li> <li>Re-appointme 00029136) at</li> <li>Consent for is Institutional E</li> <li>Consent for is Bonds/Global Receipts/ Wa into equity sh</li> </ul>	ent of Mr. Haigreve Khaitan (DIN 00005290) of the Company, in the category of Director. ent of Mr. Seshagiri Rao MVS (DIN s a Whole Time Director of the Company. ssue of specified securities to Qualified
25 <sup>th</sup> AGM	25.07.2019	11.00 am	Y.B.Chavan Auditorium, General Jagannathrao Bhonsle Marg, Nariman point, Mumbai - 400 021	<ul> <li>as a whole-tii Director (Comyears.</li> <li>2. Consent for p directors.</li> <li>3. Consent for P convertible d.</li> <li>4. Consent for is Institutional E</li> <li>5. Approval for u</li> </ul>	ssue of specified securities to Qualified Buyers (QIBs) Indertaking material related party s) with JSW International Tradecorp Pte.
24 <sup>th</sup> AGM	24.07.2018	11.00 am	Y.B.Chavan Auditorium, General Jagannathrao Bhonsle Marg, Nariman point, Mumbai - 400 021	<ul> <li>category of Ir 2023 or upto meeting of th whichever is</li> <li>Private place debentures o</li> <li>Consent for is upto ₹4,000 c aggregate an</li> <li>Authority to tl guarantee or body corpora</li> </ul>	ment of redeemable nonconvertible f ₹10,000 crores. sue of NCD with convertible warrant crores and/or Specified Securities for an nount not exceeding ₹4,000 crores to QIB. he Board of Directors to give any loan, provide security to any person or other te and to acquire securities of any other tes upto a maximum aggregate amount of

#### 8. Gene

#### a)

of reference	e of the Committee	e	Composition		Frequ	ency of meetings	
iplementa nduct to R rt trading b	tion of the 'JSW egulate, Monito by Insiders' and nsider Trading) I	SL Code r and the SEBI	<ol> <li>Mr. Seshagiri Rao M.V.S (Chairman) Executive Director</li> <li>Dr. Vinod Nowal (Member) Executive Director</li> <li>Mr. Jayant Acharya (Member) Executive Director</li> </ol>		nairman) Need 14.05	Need based. 5 Meetings were held on 14.05.2020, 06.07.2020, 25.08.2020, 29.10.2020 & 10.02.2021	
Annual (	ly Meetings General Meet	tings:					
			ue of the Annual Gene vecial Resolutions pas			the Company held during the der:	
AGM	Date	Time	Venue	Spec	ial Resolutions Passed		
26 <sup>th</sup> AGM	23.07.2020	11.00am	Through Video Conferencing (VC)/ Other Audio Visual Means (OAVM)	2. 3. 4. 5.	as a Director of the Co ndependent Director. Re-appointment of Mr as a Director of the Co ndependent Director. Re-appointment of Mr D0029136) as a Whol Consent for issue of s nstitutional Buyers (C Consent for issue of F Bonds/Global Deposit Receipts/ Warrants ar	: Haigreve Khaitan (DIN 00005290) ompany, in the category of : Seshagiri Rao MVS (DIN e Time Director of the Company. opecified securities to Qualified DIBs) oreign Currency Convertible ory Receipts/American Depository nd/or other instruments convertible cionally or otherwise for an	
25 <sup>th</sup> AGM	25.07.2019	11.00 am	Y.B.Chavan Auditorium, General Jagannathrao Bhonsle Marg, Nariman point, Mumbai - 400 021	2. 3. 4. 5.	as a whole-time direc Director (Commercial years. Consent for payment directors. Consent for Private pla convertible debenture Consent for issue of s nstitutional Buyers (C Approval for undertaki	pecified securities to Qualified	
24 <sup>th</sup> AGM	24.07.2018	11.00 am	Y.B.Chavan Auditorium, General Jagannathrao Bhonsle Marg, Nariman point, Mumbai - 400 021	2. 3. 4.	category of Independ 2023 or upto the compa whichever is earlier. Private placement of r debentures of ₹10,00 Consent for issue of N upto ₹4,000 crores ar aggregate amount no Authority to the Board guarantee or provide s	(Mrs) Punita Kumar Sinha in the ent Director for a term upto July 23, clusion of the 29 <sup>th</sup> Annual General any in the calendar Year 2023, redeemable nonconvertible 0 crores. ICD with convertible warrant nd/or Specified Securities for an t exceeding ₹4,000 crores to QIB. I of Directors to give any loan, security to any person or other o acquire securities of any other a maximum aggregate amount of	

7.2019	11.00 am	Y.B.Chavan Audi General Jaganna Bhonsle Marg, Nariman p Mumbai - 400 0

6.

Shares.

Frequency of meetings

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# b) Special Resolutions passed through Postal Ballot during 2020-21:

No special resolution was passed through Postal Ballot during the financial year 2020-21. None of the Businesses proposed to be transacted in the ensuing Annual General Meeting require passing of a special resolution through Postal Ballot.

#### 9. Disclosures:

i. Related Party Transactions: All transactions entered into with Related Parties as defined under the Companies Act, 2013, and Regulation 23 of the SEBI (LODR) Regulations during the financial year were in the ordinary course of business and on arm's length pricing basis and do not attract the provisions of Section 188 of the Companies Act, 2013. There were no materially significant transactions with related parties during the financial year which were in conflict with the interest of the Company. Suitable disclosures as required by the Indian Accounting Standard (Ind AS 24) has been made in the notes to the Financial Statements.

The Board approved policy for related party transactions is available on the Company's website <u>http://www.jsw.in/ investors/</u> investor-relations-steel.

- **ii.** The Company has laid down procedures to inform Board members about the risk assessment and minimisation procedures, which are periodically reviewed.
- iii. Whistle Blower Policy/Vigil Mechanism: The Whistle Blower Policy/Vigil Mechanism has been formulated by the Company with a view to provide a mechanism for directors and employees of the Company to approach the Ethics Counsellor / Chairman of the Audit Committee of the Board to report genuine concerns about unethical behaviour, actual or suspected fraud or violation of the Code of Conduct or ethics policy or any other unethical or improper activity including misuse or improper use of accounting policies and procedures resulting in misrepresentation of accounts and financial statements and incidents of leak or suspected leak of unpublished price sensitive information. The Company is committed to adhere to the highest standards of ethical, moral and legal conduct of business operations and in order to maintain these standards, the Company encourages its employees who have genuine concerns about suspected misconduct to come forward and express these concerns without fear of punishment or unfair treatment.

The Whistle Blower Policy/Vigil Mechanism also provides safeguards against victimisation or unfair treatment of the employees who avail of the mechanism. The Company affirms that no personnel have been denied access to the Audit Committee.

The Whistle Blower Policy/Vigil Mechanism adopted by the Company in line with Section 177 of the Companies Act, 2013 and Regulation 22 of the Securities Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations 2015, which is a mandatory requirement, has been posted on the Company's website <u>www.jsw.</u> in/investors/steel/jsw-steel-governanceand-regulatory-information-policies

The following steps have been taken to strengthen the Whistleblower Mechanism in JSW Steel Limited.

#### **01.** Awareness on the Policy:

- Quarterly Communication from the Desk of Group HR to make employees aware of the policy
- Display of email address and Toll Free Phone numbers at prominent places in the offices and plant locations
- Awareness on Whistleblower policy for new joiners will be covered during their induction.
- Complaints from suppliers and customers to be entertained without commitment on protection of their identity.

#### 02. Receipts of Complaints:

- All the 'Complaints' under this policy to be reported via the Ethics Helpline.
- The Ethics Helpline is a third-party service managed by KPMG and will be available in English, Hindi, Tamil, Telugu, Marathi, Kannada and Bengali language. 'Reporters' can access the helpline through Phone, E-mail, Web Portal or Post Box. The complaints will be processed by trained professionals to assure collection of accurate information and protection of the 'Reporters' confidentiality.
- The complaints after processing will be forwarded to the Head of Group Ethics Committee, who in turn will forward to the Ethics Counsellor or to the Chairman of the Audit Committee as laid down in the Whistle-blower policy, with recommendations.

• If a complaint is received by any other executive of the company, the same should be forwarded to the Head of Group Ethics Committee through the above address or email id.

#### 03. Treatment of 'Complaints'

Head of Group Ethics Committee shall review the Complaint. Investigations may be carried out either by the Group Ethics Department, Internal Audit Team or any other external agency / legal counsel or any company employee(s) as the Head of Group Ethics Committee may feel appropriate. The investigation team will submit their findings or recommendations to the Head of Group Ethics Committee.

The Group Ethics Committee after considering the investigation report, may conduct its own investigation including interview of the persons complained against, and submit its report and recommendations to the Ethics Counselor for necessary action. Once every six months and whenever else as deemed necessary, Head of Group Ethics Committee shall submit a report to the Audit Committee of each legal entity - that summarises the number of 'Complaints' received, and status of actions taken.

The Whistle Blower shall have the right to approach the Chairman of the Audit Committee for relief in case he / she observes that he/ she is subjected to any unfair treatment / victimisation as a result of his Protected Disclosure.

- iv. **Subsidiary Monitoring Framework:** All the Subsidiary Companies of the Company are Board managed with their Boards having the rights and obligations to manage such companies in the best interest of their stakeholders. As a majority shareholder, the Company nominates its representatives on the Boards of subsidiary companies and monitors the performance of such companies, inter alia, by the following means:
  - a) The financial statements along with the investments made by the unlisted subsidiaries are placed before the Audit Committee and the Company's Board, quarterly.
  - b) A copy of the Minutes of the Meetings of the Board of Directors of the Company's subsidiaries along with Exception Reports and quarterly Compliance Certificates issued by CEO/CFO/CS are circulated alongwith the Agenda Papers to the Board.

 A statement containing all significant transactions and arrangements entered into by the subsidiary companies is placed before the Company's Board.

The Company has one material subsidiary i.e. JSW Steel Coated Products Limited whose income is more than 10% of the consolidated income of the Company during the previous financial year. A policy for determination of Material Subsidiaries has been formulated and has been posted on the Company's website <u>https://www.jswsteel.in/investors/</u> jsw-steel-governance-and-regulatoryinformation-policies-0

- v. Internal Controls: The Company has a formal system of internal control testing which examines both the design effectiveness and operational effectiveness to ensure reliability of financial and operational information and all statutory/regulatory compliances. The Company's business processes are on SAP-ERP platforms and has a strong monitoring and reporting process resulting in financial discipline and accountability.
- vi. Compliance with Indian Accounting Standards: The Company has followed Indian Accounting Standards ("Ind AS") in the preparation of the Financial Statements for accounting periods beginning on or after 01.04.2016, as per the roadmap announced by Ministry of Corporate Affairs Companies. The significant accounting policies which are consistently applied have been set out in the Notes to the Financial Statements.

#### **10. Means of Communication:**

Timely disclosure of consistent, comparable, relevant and reliable information on corporate financial performance is at the core of good governance towards this end:

- a) Quarterly/Half Yearly/Nine Monthly/ Annual Results: The Quarterly, Half Yearly, Nine Monthly and Annual Results of the Company are intimated to the Stock Exchanges immediately after they are approved by the Board.
- b) Publication of Quarterly/ Half Yearly/Nine Monthly/Annual Results: The Quarterly, Half Yearly, Nine Monthly and Annual Results of the Company are published in the prescribed proforma within 48 hours of the conclusion of the meeting of the Board in which they are considered, at least in one English newspaper circulating in the whole

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or substantially the whole of India and in one Vernacular newspaper of the State of Maharashtra where the Registered Office of the Company is situated.

The quarterly financial results during the financial year 2020-21 were published in The Financial Express and Navshakti Newspapers as detailed below:

Quarter (F.Y 2020-21)	Date of Board Meeting	Date of Publication	
1 <sup>st</sup> Quarter	24.07.2020	25.07.2020	
2 <sup>nd</sup> Quarter	23.10.2020	24.10.2020	
3 <sup>rd</sup> Quarter	22.01.2021	23.01.2021	

c) Monthly production figures and other press releases:

To provide information to Investors, monthly production figures and other press releases are sent to the Stock Exchanges as well as displayed on the Company's website before it is released to the media.

d) Website: The Company's website www.jsw.in contains a separate dedicated section "Investors" where information for shareholders is available. The Quarterly/ Annual Financial Results, annual reports, analysts presentations, investor forms, stock exchange information, shareholding pattern, corporate benefits, polices, investors' contact details, etc., are posted on the website in addition to the information stipulated under Regulation 46 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The latest official press releases are also available on the website.

#### e) Presentations to Analysts:

The Company arranged 4 Conference Calls with Analysts on 22.05.2020, 24.07.2020, 23.10.2020 & 22.01.2021. The presentation for the aforesaid were uploaded on the Company's website www.jsw.in before the Conference Call. The Presentations broadly covered the operational and financial performance of the Company and industry outlook. The same are available on the Company's website.

f) Filing with BSE "Listing Centre": Pursuant to Regulation 10 (1) of the SEBI (LODR) Regulations, BSE has mandated the Listing Centre as the "Electronic Platform" for filing all mandatory filings and any other information to be filed with the Stock Exchanges by Listed Entities. BSE also mandated XBRL submissions for Financial Results, Shareholding Pattern, Corporate Governance Report, Reconciliation of Share Capital Audit Report & Voting Results etc. All the data relating to financial results, various quarterly/half yearly /annual submissions/disclosure documents etc., have been filed Electronically/XBRL mode with the Exchange on the "Listing Centre" (http://listing.bseindia.com).

- g) NSE Electronic Application Processing System (NEAPS): NEAPS is a web based application designed by NSE for corporates. All the data relating to financial results, voting results, various quarterly/half yearly /annual submissions/disclosure documents etc., have been filed Electronically/XBRL mode with the Exchange on NEAPS.
- h) Annual Report: Annual Report containing, inter alia, Audited Annual Accounts, Consolidated Financial Statements, Directors' Report along with relevant annexures, Business Responsibility/ Sustainability Report, Auditor's Report and other important information is circulated to members and others entitled thereto. The Management Discussion and Analysis (MD&A) Report forms part of the Annual Report.
- i) Chairman's Communiqué: Printed copy of the Chairman's Speech is distributed to all the shareholders at the Annual General Meetings (if held physically). The same is also placed on the website of the Company.

#### **11. General Shareholders Information:**

#### i. Annual General Meeting:

Date and Time:	July 21, 2021 at 11.00 am
Venue:	Through Video Conferencing (VC)/ Other Audio Visual Means (OAVM)
Dates of Book Closure	July 07, 2021 to July 09, 2021 (both days inclusive)
Dividend payment date	July 23, 2021

#### ii. Financial Calendar 2021-22:

First quarterly results:	July 2021
Second quarterly results:	October 2021
Third quarterly results:	January 2022
Annual results for the year ending on 31.03.2022:	May 2022
Annual General Meeting for the Year 2022	July 2022

#### iii. E-VOTING:

Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules 2014 and Regulation 44 of the SEBI (LODR) Regulation, 2015, members have been provided the facility to exercise their right to vote at General Meetings by electronic means, through e-Voting Services provided by KFin Technologies Pvt Ltd.,

#### iv. CORPORATE IDENTITY NUMBER (CIN):

The CIN of the Company allotted by Ministry of Corporate Affairs, Government of India is L27102MH1994PLC152925.

#### v. LISTING ON STOCK EXCHANGES:

The Company's Equity Shares are listed on the following Stock Exchanges in India:

#### **BSE Limited (BSE)**

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

National Stock Exchange of India Limited (NSE) Exchange Plaza, Bandra-Kurla Complex, Bandra East, Mumbai - 400051

The following Secured Redeemable Non-Convertible Debentures of the Company are listed on the BSE:

SI. No.	Description	Face Value (as on issue date)
01.	10.02% Secured Redeemable Non-convertible Debentures	₹10 lakhs each
02.	10.02% Secured Redeemable Non-convertible Debentures	₹10 lakhs each
03.	10.34% Secured Redeemable Non-convertible Debentures	₹10 lakhs each
04.	8.90% Secured Redeemable Non-convertible Debentures	₹10 lakhs each
05.	8.50% Un-Secured Redeemable Non-convertible Debentures	₹10 lakhs each
06.	8.50% Secured Redeemable Non-convertible Debentures	₹10 lakhs each
07.	8.79% Secured Redeemable	₹10 lakhs each

07. 8.79% Secured Redeemable ₹10 lakhs each Non-convertible Debentures.

The Company had issued and listed Commercial Paper during the year under review, however no Commercial Paper are outstanding as at March 31, 2021.

The Company has paid Annual Listing Fees as applicable to the BSE and the NSE for the financial years 2020-21 and 2021-22.

The 5.25% Fixed Rate Senior Unsecured Foreign Currency Denominated Notes due 2022 (FCNs) aggregating to US \$500 million, the 5.95% Fixed Rate Senior Unsecured Foreign Currency Denominated Notes due 2024 (FCNs) aggregating to US \$ 500 million and the 5.375% Fixed Rate Senior Unsecured Foreign Currency Denominated Notes due 2025 (FCNs) aggregating to US \$ 400 million issued by the Company in the International Market are listed on the Singapore Exchange Securities Trading Limited (the "SGX-ST"), 2 Shenton Way,#19-00 SGX Centre 1,Singapore 068804. The one time Listing fees as applicable has been paid by the Company to the SGX.

#### vi. Stock Code:

BSE LIMITED (B	ISE)	NATIONAL STOCK EXCHANGE OF INDIA LIMITED (NSE)		
EQUITY	DEBENTURES	EQUITY	DEBENTURES	
500228	949242	JSWSTEEL	NA	
	949396			
	948841			
	959034			
	959205			
	959548			
	960117			

# ISIN No. for Dematerialisation of listed Shares and Debentures:

Equity:	INE019A01038	
Debentures:	INE019A07241	
	INE019A07258	
	INE019A07266	
	INE019A07415	
	INE019A07423	
	INE019A08025	
	INE019A07431	
FCNs:	XS1586341981	
	XS1981202861	
	XS2049728004	

#### **Debenture Trustees:**

#### IDBI Trusteeship Services Limited

Asian Building, Ground Floor, 17th R. Kamani Marg, Ballard Estate, Mumbai – 400001

#### SBICAP Tustee Company Limited

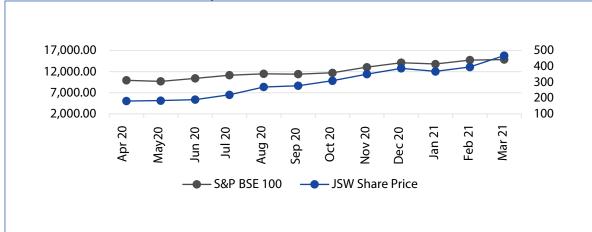
Mistry Bhavan, 4th Floor, 122 Dinshaw Vachha Road, Churchgate, Mumbai – 400 020 STATUTORY REPOR

#### vii. Market Price Data:

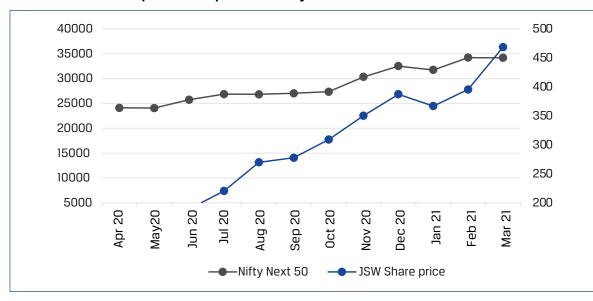
The monthly high/low market price of the shares and the quantities traded during the year 2020-21 on BSE Limited and National Stock Exchange of India Limited are as under:

	BS	E LIMITED	NATIONAL STOCK EXCHANGE OF INDIA LIMITED			
Month	Month's High Price (In ₹Per share)	Month's Low Price (in ₹Per share)	No. of shares traded	Month's High Price (In ₹Per share)	Month's Low Price (in ₹Per share)	No. of shares traded
Apr-20	184.70	132.50	10255447	188.70	132.50	213642772
May-20	189.15	162.05	8785181	189.00	162.10	231209585
Jun-20	208.00	175.95	17355999	207.75	175.45	283841683
Jul-20	221.20	188.50	13710535	221.95	188.55	235228252
Aug-20	290.55	218.85	8608529	290.75	218.65	219882457
Sept-20	295.70	257.70	9407814	295.85	257.55	188746236
0ct-20	327.15	278.50	8746314	327.30	278.25	209298223
Nov-20	362.20	306.65	6908222	362.20	306.55	134065850
Dec-20	393.75	344.05	6569790	393.90	344.00	149686597
Jan-21	412.95	364.25	7572745	413.10	363.20	155179764
Feb-21	426.40	356.00	10891373	426.60	363.65	147923157
Mar-21	473.65	393.50	11591590	473.80	393.35	177276175

#### viii. Performance of Share Price in Comparison to S&P BSE 100:



#### ix. Performance of Share price in Comparison to Nifty 50:



#### x. Percentage Change in comparison to broad based indices – Sensex and Nifty as on 31.03.2021:

Financial Year	JSW Share Price in BSE- %	Sensex – %	JSW Share Price in NSE-%	Nifty -%
2020-21	219	68	220	71
2019-20	-49.99	-23.80	-50.09	-26.03
2018-19	01.66	16.92	01.70	14.93
2017-18	53.05	11.30	53.25	10.24
2016-17	46.28	16.88	46.52	33.92
2015-16	41.08	-9.36	41.55	-3.5
2014-15	-12.35	24.88	-12.50	26.65

#### xi. Registrar & Share Transfer Agents:

KFin Technologies Private Limited Selenium Building, Tower-B, Plot No. 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddi, Telangana, India - 500 032. Tel. No.: 040 67161500 Fax No.: 040 23001153 E-mail: einward.ris@kfintech.com Website: www.kfintech.com

#### xii. Share Transfer/Transmission System:

Requests for Transfer/Transmission of Shares held in physical form can be lodged with KFin Technologies Private Limited at the above-mentioned address. The requests are normally processed within 15 days of receipt of the documents, if documents are found in order. Shares under objection are returned within two weeks.

SEBI has vide its circular dated January 7, 2010 made it mandatory to furnish a copy of PAN Card in the following cases for transmission of shares in physical form:

- shareholders.

The Board has delegated the authority for approving transfers, transmissions etc. of the Company's securities to the Share/Debenture Transfer Committee. The decisions of Share/Debenture Transfer Committee are placed at the next Board Meeting. The Company obtains from a Company Secretary in Practice, a half yearly certificate of compliance with the share transfer formalities as required under the Regulation 40(9) of the SEBI (LODR Regulations) and files a copy of the certificate with the Stock Exchanges.

#### xiii. Distribution of Shareholding:

The distribution of shareholding by holdings as on 31.03.2021 is given below:

SI. No	No. of Equity Shares (Category)	No. of Shareholders	% of Shareholders	No. of Shares held	% of shareholding
1	1 - 500	534471	93.17	37178731	1.54
2	501 - 1000	21486	3.75	17839264	0.74
3	1001 - 2000	9721	1.69	14407374	0.60
4	2001 - 3000	3450	0.60	8373935	0.35
5	3001 - 4000	1032	0.18	3624065	0.15
6	4001 - 5000	738	0.13	3410825	0.14
7	5001 - 10000	1183	0.21	8361553	0.35
8	10001 - 20000	533	0.09	7481963	0.31
9	20001 and above	1049	0.18	2316542730	95.83
	TOTAL:	573663	100.00	2417220440	100.00

a) Deletion of name of the deceased shareholder(s), where the shares are held in the name of two or more

b) Transmission of shares to the legal heir(s), where deceased shareholder was the sole holder.

#### xiv. Shareholding Pattern: As on 31.3.2021

Cotogony	1	As on 31.03.2021			As on 31.03.2020	
Category	No. of Holders	No. of Shares	% of holding	No. of Holders	No. of Shares	% of holding
Promoters	49	1065301940	44.07	48	1032467210	42.71
Promoters Trust	6	600	0.00	6	600	0.00
NRI	8062	30531752	1.26	9652	30874249	1.28
FII	499	306766600	12.69	486	414044016	17.13
OCB	2	9660	0.00	2	9660	0.00
FBC	3	362584730	15.00	3	362584730	15.00
IFI	8	116357747	4.81	11	55881071	2.31
IMF	118	55332814	2.29	104	50049191	2.07
Banks	23	38742	0.00	32	92009	0.00
Employees	473	188139	0.01	622	358149	0.01
Bodies Corporate	1675	221045945	9.14	2141	216286354	8.95
Public	557362	203151474	8.40	593923	199207389	8.24
Trust	12	11591519	0.48	24	16966276	0.70
HUF	5309	19476797	0.81	6017	18557852	0.77
NBFC	7	5285406	0.22	5	15190	0.00
IEPF	1	13890667	0.57	1	13998087	0.58
AIF	6	371413	0.02	7	1460950	0.06
Transit A/C	1	710	0.00	1	710	0.00
Qualified Institutional Buyer	46	5293745	0.22	48	4366707	0.18
Societies	1	40	0.00	1	40	0.00
Total	573663	2417220440	100.00	613134	2417220440	100.00

#### xv. Top 10 Shareholders as on 31.03.2021

S.No	Name	Shares	%
1	JFE STEEL INTERNATIONAL EUROPE B.V.	362583070	15.00
2	JSW TECHNO PROJECTS MANAGEMENT LTD	264454220	10.94
3	JSW HOLDINGS LIMITED	181402230	7.50
4	VIVIDH FINVEST PRIVATE LIMITED	143370690	5.93
5	LIFE INSURANCE CORPORATION OF INDIA	116057427	4.80
6	SAHYOG HOLDINGS PRIVATE LIMITED	112067860	4.64
7	SIDDESHWARI TRADEX PRIVATE LIMITED	84550760	3.50
8	JSW ENERGY LIMITED	70038350	2.90
9	VIRTUOUS TRADECORP PRIVATE LIMITED	60368250	2.50
10	THELEME MASTER FUND LIMITED	58527711	2.42

#### xvi. Geographical Distribution of Shareholders as on 31.03.2021:

	5 1									
SI. No.	Name of the City	Phy	ysical Holders		EI	ectronic Holders		То	tal Shareholders	
51. NO.	Name of the orty	No. of Cases N	o. of Shares	%	No. Of Cases	No. of Shares	%	No. of Cases	No. of Shares	%
1	AGRA	838	55890	0.00	2034	214982	0.01	2872	270872	0.01
2	AHMEDABAD	4860	521600	0.02	19613	75742420	3.13	24473	76264020	3.16
3	BANGALORE	3163	452080	0.02	16453	19949602	0.83	19616	20401682	0.84
4	KOLKATA	5134	523550	0.02	14870	9861786	0.41	20004	10385336	0.43
5	CHANDIGARH	866	77770	0.00	2056	333388	0.01	2922	411158	0.02
6	CHENNAI	2643	360680	0.01	11293	15156760	0.63	13936	15517440	0.64
7	COIMBATORE	2217	677000	0.03	3710	1523296	0.06	5927	2200296	0.09
8	GANDHI NAGAR	1627	99770	0.00	7569	650317	0.03	9196	750087	0.03
9	GHAZIABAD	551	53230	0.00	2771	353982	0.01	3322	407212	0.02
10	HISSAR	735	123790	0.01	1128	46113035	1.91	1863	46236825	1.91
11	HOWRAH	681	75670	0.00	2337	336188	0.01	3018	411858	0.02
12	HYDERABAD	1908	215410	0.01	9887	1826311	0.08	11795	2041721	0.08
13	INDORE	969	84550	0.00	3416	449824	0.02	4385	534374	0.02
14	JAIPUR	1879	151730	0.01	7442	1049205	0.04	9321	1200935	0.05
15	JAMNAGAR	792	58770	0.00	2453	234909	0.01	3245	293679	0.01
16	KANPUR	1314	102780	0.00	3607	586029	0.02	4921	688809	0.03

SI. No.	Name of the City	Pl	ysical Holders		E	lectronic Holders		Т	otal Shareholders	
01. 140.	Name of the orty	No. of Cases	No. of Shares	%	No. Of Cases	No. of Shares	%	No. of Cases	No. of Shares	%
17	LUCKNOW	982	68220	0.00	3144	339809	0.01	4126	408029	0.02
18	MEHSANA	1020	53560	0.00	3291	344655	0.01	4311	398215	0.02
19	MUMBAI	13722	5165140	0.21	60378	2008368349	83.09	74100	2013533489	83.30
20	NEW DELHI	10211	1134224	0.05	27180	125139340	5.18	37391	126273564	5.22
21	PATNA	522	47180	0.00	2058	253406	0.01	2580	300586	0.01
22	PUNE	1953	204670	0.01	11823	4983716	0.21	13776	5188386	0.21
23	RAJKOT	1084	85330	0.00	5730	880370	0.04	6814	965700	0.04
24	SURAT	1670	130870	0.01	9465	1088762	0.05	11135	1219632	0.05
25	THANE	1104	171340	0.01	8943	1328687	0.05	10047	1500027	0.06
26	VADODARA	2513	183720	0.01	9381	1360134	0.06	11894	1543854	0.06
27	OTHERS	55147	6732268	0.28	201526	81140386	3.36	256673	87872654	3.64
-	TOTAL:	120105	17610792	0.73	453558	2399609648	99.27	573663	2417220440	100.00

#### xvii. Corporate Benefits to Shareholders:

### a) Dividend declared for the last eight years:

Financial Year	Dividend Declaration Date	Dividend Rate (%)
2019-20	23.07.2020	200.00
2018-19	25.07.2019	410.00
2017-18	24.07.2018	320.00
2016-17	29.06.2017	225.00
2015-16	26.07.2016	75.00
2014-15	28.07.2015	110.00
2013-14	31.07.2014	110.00
2012-13	30.07.2013	100.00

#### b) Unclaimed Dividends:

The Ministry of Corporate Affairs ('MCA') has notified the provisions of section 124 of the Companies Act, 2013 ('Act, 2013) and the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF RULES") w.e.f 07.09.2016.

Under Section 124 (5) of the Companies Act, 2013, dividends that are unclaimed / un-paid for a period of seven years, are to be transferred statutorily to the Investor Education and Protection Fund (IEPF) administered by the Central Government. To ensure maximum disbursement of unclaimed dividend, the Company sends reminders to the concerned investors at appropriate intervals. The status of dividend remaining unclaimed is given hereunder:

Period	Status	To be claimed from	How it can be claimed	
Upto the financial year ended 31.03.1995	Transferred to the General Revenue Account of the Central Government	Registrar of Companies, Maharashtra	Claim to be forwarded in prescribed Form No. II of the Companies Unpaid Dividend (Transfer to General Revenue Account of the Central Government) Rules, 1978.	
For the Financial years 1995-96 to 2012-13	Transferred to the IEPF of the Central Government	IEPF Authority	Submit e-form IEPF-5 alongwith annexures to the company's RTA or at the registered office of the Company.	
For the Financial Years 2013-14 to 2019-20	Lying in respective unpaid/ unclaimed dividend accounts	RTA of the Company	By written request to RTA i.e. KFin Technologies Private Limited	

INTEGRATED REPORT

Pursuant to Section 124 (5) of the Companies Act, 2013, the unpaid dividends that are due for transfer to the Investor Education and Protection Fund are as follows:

#### **Equity Shares:**

Financial year	Date of Declaration of Dividend	Percentage of Dividend Declared	Unclaimed Dividend Amount as on 31.03.2021	Due to transfer to IEPF
2013-14	31.07.2014	110%	23182258.00	07.09.2021
2014-15	28.07.2015	110%	23759054.00	04.09.2022
2015-16	26.07.2016	75%	17782576.00	05.09.2023
2016-17	29.06.2017	225%	48566669.00	05.08.2024
2017-18	24.07.2018	320%	44289030.40	30.08.2025
2018-19	25.07.2019	410%	49571378.00	31.08.2026
2019-20	23.07.2020	200%	28072187.00	29.08.2027

#### Preference Shares:

Financial year	Dividend type	Percentage of Dividend Declared	Unclaimed Dividend Amount as on 31.03.2021	Due to transfer to IEPF
2017-18	Dividend on 0.01% of Preference Shares	0.01%	170397.77	30.08.2025
2018-19	Dividend on 0.01% of Preference Shares	0.01%	8903.89	30.08.2026

Members who have not encashed their dividend warrants pertaining to the aforesaid years may approach the Company or its Registrar, for obtaining payments thereof atleast 20 days before they are due for transfer to the said fund.

### c) Transfer of Shares to Investor Education and Protection Fund:

Pursuant to the provisions of the Companies Act, 2013 read with the second proviso to Rule 6 of Investor Education and Protection Fund Authority (Accounting, Audit, transfer and refund) Rules, 2016 ("the rules"), all shares in respect of which dividend has not been en-cashed or claimed by the shareholders for seven consecutive years or more should be transferred by the Company to the Demat Account opened by the IEPF Authority within a period of 30 days from which the shares become due to transfer to the IEPF.

Accordingly, the equity shares in respect of which dividend has been not been claimed/un-paid for seven consecutive years or more by shareholders, are being transferred to the designated demat account of the IEPF Authority maintained with CDSL through SBI Cap Securities.

# Refund process guidelines to facilitate the Claimants refund by IEPF Authority:

 Any person, whose shares, unclaimed dividend, sale proceeds of fractional shares, redemption proceeds of preference shares, etc. has been transferred to the IEPF, may claim the shares under proviso to sub-section (6) of section 124 or apply for refund under clause (a) of sub-section (3) of section 125 or under proviso to sub-section (3) of section 125, as the case may be, to the Authority by making an application in Form IEPF- 5 available online on website www.iepf.gov.in.

- 2) Fill the required fields of the Form and submit the duly filled form by following the instructions given in the upload link on the website. On successful uploading of Form on MCA Portal, an acknowledgement will be generated indicating the SRN. Please note the SRN for future tracking of the form.
- 3) Applicant has to send the printout of form IEPF-5, copy of challan and other documents as prescribed in the Form IEPF-5 to the Nodal Officer of the Company at its registered office or RTA i.e. KFin Technologies Pvt Limited in an envelope marked "claim for refund from IEPF Authority" for initiating the verification for claim.
- The Company shall within fifteen days of receipt of claim form, send a verification report to the IEPF Authority in the format specified by the Authority along with all documents submitted by the claimant.

5) After verification of the entitlement of the claimant- (a) to the amount claimed, the Authority and then the Drawing and Disbursement Officer of the Authority shall present a bill to the Pay and Accounts Office for e- payment as per the guidelines (b) to the shares claimed, the Authority shall issue a refund sanction order with the approval of the Competent Authority and shall either credit the shares which are lying with depository participant in IEPF suspense account name of the company) to the demat account of the claimant to the extent of the claimant's entitlement.

#### d) Unclaimed shares:

As per Clause 5A(II) of the erstwhile Listing Agreement, the Company after sending three reminders on June 23, 2011, August 25, 2011 and October 31, 2011 to the registered address of the shareholders of the Company and on 23.01.2014, 21.03.2014 and 02.05.2014 to the registered address of the shareholders of the erstwhile JSW Ispat Steel Limited who became shareholders of the Company consequent to the merger, requesting for correct particulars to dispatch the undelivered share certificates, for shares issued in physical form which remained unclaimed, transferred 7,07,359 shares to a dedicated demat account styled as "Unclaimed Suspense Account" opened with Stock Holding Corporation of India.

The Company subsequently during the Financial Year 2019-2020 & 2020-21 sent three reminder letters to all shareholders, whose shares have been returned undelivered, on 06.01.2020, 18.02.2020 & 05.08.2020, requesting for correct particulars to dispatch the undelivered share certificates. Where no responses have been received, the Company is in the process of transferring the unclaimed shares to the aforesaid "Unclaimed Suspense Account".

Any corporate benefits in terms of securities accruing on aforesaid shares viz. bonus shares, split, etc., shall be credited to the "Unclaimed Suspense Account" duly opened with Stock Holding Corporation of India Limited and dividend to the "Unclaimed Suspense Account" opened with Vijaya Bank. As and when the rightful owner of such shares approaches the Company at a later date, the Company shall credit the shares lying in the "Unclaimed Suspense Account" to the rightful owner to the extent of his/her entitlement after proper verification of the identity of the rightful owner.

As per Schedule V (F) of the SEBI (LODR Regulations, the Company reports the following details in respect of equity shares and Preference Shares lying in the suspense account:

### JSW Steel Ltd - Equity Shares Unclaimed Suspense Account:

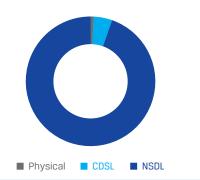
Suspense Account.		
Description	Number of Share Holders	No. of Equity Shares of ₹ 1 each
Aggregate Number of shareholders and the outstanding shares in the suspense account lying as on 01.04.2020	12528	1529500
Number of Shareholders who approached issuer for transfer of shares from suspense account during the year ended 31.3.2021	34	5850
Number of shareholders to whom shares were transferred from suspense account during the year ended 31.3.2021	34	5850
Number of unclaimed shares transferred to IEPF on 31.03.2021	0	0
Aggregate number of shareholders and the outstanding shares in the suspense account lying as at year ended 31.3.2021	12494	1523650

The voting rights on the shares outstanding in the suspense accounts as on March 31, 2021 shall remain frozen till the rightful owner of such shares claims the shares.

#### e) De-materialisation of Shares and Liquidity:

The Company has arrangements with both National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) for demat facility. 2399609648 Equity Shares aggregating to 99.27% of the total Equity Capital is held in dematerialised form as on 31.03.2021 of which 94.62% (2287068851 Equity Shares) of total equity capital is held in NSDL & 4.66% (112540797 Equity Shares) of total equity capital is held in CDSL as on 31.3.2021.

#### **Dematerialisation of Shares**



#### f) Physical Share Purchase Scheme:

In terms of the amended Regulation 40(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, except in case of transmission or transposition, requests for effecting transfer of securities of listed companies shall not be processed unless the securities are held in dematerialised form with a Depository.

In view of the above, the Physical Share Purchase Scheme has been discontinued w.e.f 01.04.2019.

#### g) National Electronic Clearing Service (NECS):

As per the directive from Securities and Exchange Board of India dated March 21, 2013. companies whose securities are listed on the Stock Exchanges shall use any Reserve Bank of India (RBI) approved electronic mode of payment such as ECS [LECS(Local ECS) / RECS (Regional ECS)/NECS (National ECS)]/ NEFT etc., for making cash payments to investors.

The Company will remit the dividend payment through National Electronic Clearing Service (NECS) to the shareholders having accounts with Branches of Banks covered under CBS (Core Banking Solution). Equity Shareholders holding shares in physical form, who wish to avail the NECS facility. may send their NECS mandate in the format attached to the Company's R & T Agents, in the event they have not done so earlier. Equity Shareholders holding shares in electronic mode may furnish their new Bank Account Number allotted to them by their bank after implementation of CBS, along with a photocopy of a cheque pertaining to the concerned account, or the NECS mandate to their Depositary Participant (DP), at the earliest.

The Company in compliance with SEBI circular dated April 20, 2018, had sent 3 reminder letters on 04.06.2018. 18.08.2018 & 25.10.2018 to Shareholders holding physical shares seeking their Pan, Bank Details and email address besides the last communication sent on June 4, 2020. The shareholders who have not yet responded with their details are requested to furnish the same to KFin Technologies Pvt. Limited immediately.

#### h) Green Initiative for Paperless **Communications:**

The Ministry of Corporate Affairs (MCA) has taken a "Green Initiative in Corporate Governance" by allowing service of documents by a Company to its Members through electronic mode. The move of the ministry allows public at large to contribute to the green movement.

Keeping in view the underlying theme, the Company will continue to send various communications and documents like notice calling general meetings, audited financial statements, directors' report, auditor's report etc., in electronic form, to the email address provided by the Members to the Depositories or to the Company.

This is also an opportunity for every shareholder of JSW Steel Limited to contribute to this Corporate Social Responsibility initiative of the Company. To support this green initiative in full measure, members who have not registered their e-mail addresses so far, are requested to register their e-mail addresses, in respect of electronic holdings with the Depository through their concerned Depository Participant.

Members who hold shares in physical form are requested to fill in the Registration form which can be obtained from Company's Registrar Kfin Technologies Private Limited or downloaded from the Company's website www.jsw.in under the section "Investors", and register the same with the Company's Registrar.

#### i) Nomination Facility:

Pursuant to the provisions of the Companies Act. 2013. members are entitled to make nominations in respect of shares held by them. Members holding shares in physical form and intending to make/change the nomination in respect of their shares in the Company may submit their requests in Form No.

2B to the Company's Registrar, Kfin Technologies Private Limited. Members holding shares in electronic form may submit their nomination requests to their respective Depository Participants directly. Form No. 2B can be obtained from Company's Registrar, Kfin Technologies Private Limited or downloaded from the Company's website www.jsw.in under the section 'Investors'.

j) Outstanding GDRs/ADRs or Warrants or any Convertible Instrument, conversion dates and likely impact on equity: There are no outstanding GDRs/ADRs or Warrants or any Convertible Instrument as on 31.3.2021.

#### k) Commodity Price Risk or Foreign Exchange Risk and Hedging Activities: A comprehensive financial and commodity risk management program supports the achievement of an

Exposure of the Company to various commodities in which the Company's exposure is material:

Commodity Name	Qty for FY 20-21			Hedges for FY 20-21					
	Measurement	Actual exposure		% of such exposure hedged through commodity derivatives					
	-	₹in Crs	Qty in Mio	Domestic market		International market		Total	
				OTC	E	xchange	OTC	Exchange	
Iron Ore	Tonnes in Mio	13,401	30.53		-	-	-	-	-
Natural Gas	SCM in Mio	1,065	502.40		-	-	59.00%	-	59.00%
Coking Coal /	Tonnes in Mio	12,597	12.91		-	-	0.46%	-	0.46%
Thermal Coal (API4 Index) /									
Corex Coal (New Castle Index)									
Zinc	Tonnes in Mio	189	0.01		-	-			
Total Exposure		27,252							

#### I) List of all credit ratings obtained by the entity:

List of all credit ratings obtained by the entity along with revisions thereto during the financial year 2020-21, for all debt instruments of the Company or any scheme or proposal of the Company involving mobilisation of funds, whether in India or abroad, are furnished herein below:

CARE Ratings Limited			
Particulars	Rating Month	Rating during FY 2021	Previous Rating
Issuer Rating	Sep-20	CARE AA- (Is); Stable	CARE AA- (Is); Stable
Long Term Bank Facilities – Term Loan		CARE AA-; Stable	CARE AA-; Stable
Long Term Bank Facilities – Fund Based		CARE AA-; Stable	CARE AA-; Stable
Short Term Bank Facilities – Non Fund Based	CARE A1+ CARE A1+		CARE A1+
Long/Short Term Bank Facilities – Non Fund Based	CARE AA-; Stable / CARE A1+ CARE AA-; Stable / CA		CARE AA-; Stable / CARE A1+
Non-Convertible Debentures	CARE AA-; Stable CARE AA-; Stable		CARE AA-; Stable
Commercial Paper issue		CARE A1+	CARE A1+
ICRA Limited			
Particulars	Rating Month	Rating during FY 2021	Previous Rating
Term Loans / Standby Letter of Credit Facilities	Mar-21	ICRA AA-; Positive	ICRA AA-; Stable
Short Term Fund Based Limits		ICRA A1+	ICRA A1+
Short Term Non-Fund Based Limits		ICRA A1+	ICRA A1+
Long/Short Term Fund Based/Non-Fund Based Limits		ICRA AA-; Positive / ICRA A1+	ICRA AA-; Stable / ICRA A1+
New Oswartible Debasture Decements			ICRA AA-; Stable
Non-Convertible Debenture Programme		ICRA AA-; Positive	IGRA AA-, SLODIE

organisation's objectives by enabling the identification and evaluation of risks, setting acceptable risk thresholds, identifying and mapping controls against these risks and implementing policies and procedures to manage and monitor the risks.

The Company has in place a Board approved policy which establishes the financial and commodity risk management framework and defines the procedures and controls for the effective management of the Company's risks that arise due to imports of raw material, capex, debt servicing and exports of finished steel.

Currency Hedging and Commodity Hedging is as guided by Risk management policy approved by Board and the same is reviewed by Board committee of independent directors each quarter.

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ICRA Limited			
Particulars	Rating Month	Rating during FY 2021	Previous Rating
Term Loans / Standby Letter of Credit Facilities	Dec-20	ICRA AA-; Stable	ICRA AA-; Negative
Short Term Fund Based Limits		ICRA A1+	ICRA A1+
Short Term Non-Fund Based Limits		ICRA A1+	ICRA A1+
Long/Short Term Fund Based/Non-Fund Based Limit	S	ICRA AA-; Stable / ICRA A1+	ICRA AA-; Negative / ICRA A1
Non-Convertible Debenture Programme		ICRA AA-; Stable	ICRA AA-; Negative
Commercial Paper issue		ICRA A1+	ICRA A1+
India Ratings and Research Pvt Ltd			
Particulars	Rating Month	Rating during FY 20201	Previous Rating
Long Term Issuer Rating	Mar-21	IND AA; Stable	IND AA; Negative
Non-Convertible Debentures		IND AA; Stable	IND AA; Negative
India Ratings and Research Pvt Ltd			
Particulars	Rating Month	Rating during FY 2021	Previous Rating
Long Term Issuer Rating	Sep-20	IND AA; Negative	IND AA; Negative
Non-Convertible Debentures		IND AA; Negative	IND AA; Negative
Fitch			
Particulars	Rating Month	Rating during FY 2021	Previous Rating
Long term Issuer Default Rating	May-20	BB-; Negative	BB; Negative
Senior Unsecured Notes		BB-; Negative	BB; Negative
Note: Fitch reaffirmed Company's rating at BB- with	Outlook revised to Posi	tive in May 2021	
Moody's Investors Service:			
Particulars	Rating Month	Rating during FY 2021	Previous Rating
Corporate Family Rating	Mar-21	Ba2; Stable	Ba2; Negative
Senior Unsecured Notes		Ba2; Stable	Ba2; Negative
Moody's Investors Service:			
Particulars	Rating Month	Rating during FY 2021	Previous Rating
Corporate Family Rating	Jul-20	Ba2; Negative	Ba2 - Placed under review
			for downgrade; Rating under review
Senior Unsecured Notes		Ba2; Negative	Ba2 - Placed under review
			for downgrade; Rating unde

m) Utilisation of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A):

No funds were raised by the Company through Preferential allotment or by way of a Qualified Institutions Placement during the F.Y 2020-21

- n) There are no cases where the Board had not accepted any recommendation of any Committee of the Board which is mandatorily required during the Financial Year 2020-21.
- Total fees for all services paid by the Company and its subsidiaries on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part:

	₹in crores
Statutory Audit Fees (Including Limited Review)	11.31
Audited Related Fees (certification, tax audit & capital market transaction)	4.66
Other services	6.59
Total	22.56

#### p) Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

a) No. of complaints filed during the financial year 2020-21: 0

review

- b) No. of complaints disposed of during the financial year 2020-21: 0
- c) No. of complaints pending as on 31.03.2021: 0

#### q) Registered Office:

JSW Centre, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051.

#### r) Plant Locations:

**Vijayanagar:** P.O. Vidyanagar, Toranagallu Village, Sandur Taluk, Dist. Bellary, Karnataka - 583 275

**Dolvi:** Geetapuram, Dolvi Village, Pen Taluk, Dist. Raigad, Maharashtra - 402 107

**Salem:** Pottaneri, M Kalipatti Village, Mecheri Post, Mettur Taluk, Salem Dist., Tamil Nadu - 636 453.

#### s) Address for Investor Correspondence:

- 1. Retail Investors
- a) For Securities held in Physical form KFin Technologies Private Limited Selenium Building, Tower-B, Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally, Hyderabad, Rangareddi, Telangana, India - 500 032. Tel. No. 040 -67161500, Fax. No. 040 - 23001153 E-mail: einward.ris@Kfintech.com Website: www.kfintech.com
- b) For Securities held in Demat form The investor's Depository Participant and/ or KFin Technologies Private Limited
- c) JSW Steel Limited Investor Relation Centre
   JSW Centre, Bandra-Kurla Complex,

Bandra (East), Mumbai 400 051, Phone No. 022 – 42861000 Fax No. 022 – 42863000

#### 2. Institutional Investors:

Mr. Ashwin Bajaj, Group Head (Investor Relations) JSW Centre, Bandra-Kurla Complex, Bandra (E), Mumbai 400 051 Tel. No. 022 – 42861000 Fax No. 022 – 42863000

 Designated exclusive email-id for Investor servicing: jswsl.investor@jsw.in

#### 4. Toll Free Number of R &T Agent's exclusive call Centre:1-800-3094001

5. Web-based Query Redressal System Web-based Query Redressal System has been extended by the Registrars and Share Transfer Agent for redressal of Shareholders' queries. The Shareholder can visit https://karisma. kfintech.com/ and click on "investors" option for query registration after free identity registration.

> After logging in, Shareholders can submit their query in the "QUERIES" option provided on the website, which would give the grievance registration number. For accessing the status/response to their query, the same number can be used at the option "VIEW REPLY" after 24 hours. The Shareholders can continue to put additional queries relating to the case till they are satisfied.

There are no instances of non-compliance of any requirement of Corporate Governance Report as mentioned in subparas (2) to (10) of Para (C) of Schedule V. The Company has been regularly submitting the quarterly compliance report to the Stock Exchanges as required under Regulation 27 of the SEBI (LODR) Regulations 2015.

- xix. Adoption of Discretionary Requirements: The status of adoption of discretionary requirements of Regulation 27(1) as specified under Part E of Schedule II of the SEBI (LODR) Regulations 2015 is provided below:
  - i. Non-Executive Chairperson's entitlement to maintain Chairman's Office and reimbursement of expenses incurred: Not applicable as the Company does not have a Non-Executive Chairperson.
  - ii. Shareholders' Rights: Quarterly financial results are sent to the Shareholders' through e-mail. The Quarterly, Half Yearly, Nine Monthly and Annual financial performance including summary of significant events are published in the newspapers, communicated to the stock exchanges and also posted on the Company's website.
  - Modified Opinion in Auditors Report: The Company's financial statement for the financial year 2020-21 does not contain modified audit opinion.
  - iv. Separate posts of Chairman and Managing Director or CEO: The Chairman's Office is not separate from that of the Managing Director.
  - v. Reporting of Internal Auditor: The Internal Auditor reports to the Audit Committee.

### 12. Corporate Ethics:

The Company adheres to the highest standards of business ethics, compliance with statutory and legal requirements and commitment to transparency in business dealings. A Code of Conduct for Board Members and Senior Management and JSWSL Code of Conduct to Regulate, Monitor and Report Trading by Insiders (formerly known as Code of Conduct for Prevention of Insider Trading) as detailed below has been adopted pursuant to the Securities Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.

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#### a) Code of Conduct for Board Members and Senior Management:

The Board of Directors of the Company has adopted a Code of Conduct for Board Members and Senior Management which includes a Code of Conduct for Independent Directors and also suitably incorporates the duties of Independent Directors as laid down under the Companies Act, 2013. The Code highlights Corporate Governance as the cornerstone for sustained management performance, for serving all the stakeholders and for instilling pride of association.

The Code impresses upon Directors and Senior Management Executives to uphold the interest of the Company and its stakeholders and to endeavour to fulfil all the fiduciary obligations towards them. Another important principle on which the code is based is that the Directors and Senior Management Executives shall act in accordance with the highest standards of honesty, integrity, fairness and ethical conduct and shall exercise utmost good faith, due care and integrity in performing their duties. The Code has been posted on the website of the Company www.jsw.in.

#### b) JSWSL Code of Conduct to Regulate, Monitor and Report Trading by Insiders:

The Company adopted a Code of Conduct for Prevention of Insider Trading for its Management, Staff and Directors on October 29, 2002. The Code (known as the "JSWSL Code of Conduct to Regulate, Monitor and Report Trading by Insiders") lays down guidelines and procedures to be followed and disclosures to be made by Directors, Top Level Executives and Staff whilst dealing in shares of the Company.

Minor modifications were made to the Code in line with the amendments made to the "Securities and Exchange Board of India (Prohibition of Insider Trading) (Amendment) Regulations, 2008, by SEBI. The amended code was adopted by the Board in its meeting held on May 7, 2009.

SEBI thereafter, to put in place a framework for prohibition of Insider Trading and to strengthen the legal framework, notified the "Securities Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015. In order to comply with the mandatory requirement of the Regulations, the Code of Conduct for prevention of Insider Trading was revised to bring it in line with the new 2015 Regulations. The new code "JSWSL Code of Conduct to Regulate, Monitor and Report Trading by Insiders" was adopted by the Board in its meeting held on 21.10.2015 and thereafter amended many times, the last being on October 23, 2020. This Code supersedes the earlier "JSWSL Code of Conduct for Prevention of Insider Trading".

The policy and the procedures are periodically communicated to the employees who are considered as insiders of the Company. Trading window closure is intimated to all employees and to the Stock Exchange in advance, whenever required. The Company affirms that no personnel have been denied access to the Audit Committee.

The Company Secretary has been appointed as the Compliance Officer and is responsible for adherence to the Code.

#### c) Reconciliation of Share Capital Audit Report:

Reconciliation of Share Capital Audit Report in terms of SEBI Circular No. CIR/MRD/ DP/30/2010 dated 06.09.2010 and SEBI Directive no. D&CC/ FITTC/CIR-16/2002 dated 31.12.2002, confirming that the total issued capital of the Company is in agreement with the total number of shares in physical form and the total number of dematerialised shares held with National Securities Depository Limited and Central Depository Services (India) Limited, is placed before the Board on a quarterly basis and is also submitted to the Stock Exchanges where the shares of the Company are listed.

#### d) Internal Checks and Balances:

Wide use of technology in the Company's financial reporting processes ensures robustness and integrity. The Company deploys a robust system of internal controls to allow optimal use and protection of assets, facilitate accurate and timely compilation of financial statements and management reports and ensure compliance with statutory laws, regulations and Company policies. The Company has both external and internal audit systems in place. Auditors have access to all records and information of the Company. The Board and the management periodically review the findings and recommendations of the auditors and take necessary corrective actions whenever necessary. The Board recognises the work of the auditors as an independent check on the information received from the management on the operations and performance of the Company.

### e) Legal Compliance of the Company's Subsidiaries:

Periodical Management audit ensures that the Company's Subsidiaries conducts its business with high standards of legal, statutory and regulatory compliances. As per the report of the Management Auditors, there has been no material non-compliance with the applicable statutory requirements by the Company and its subsidiaries.

#### f) Human Rights Policy

In line with JSW's heritage as a responsible corporate citizen and its commitment to respecting the economic, social, cultural, political and civil rights of individuals involved in and impacted by its operations, the Board of Directors in its meeting held on 20.1.2010 has approved a Formal Human Rights Policy for adoption by the Company and all its Subsidiaries as part of its global personnel policies, in line with the practice followed internationally by Companies of Repute. A few minor changes were made to the policy by the Board in its meeting held on 28.1.2013 to bring it in line with the requirements of Business responsibility reporting. JSW's policy on human rights applies to all its businesses processes and is a part of its commitment to ethical and socially responsible behaviour across its value chain.

JSW contributes to the fulfilment of human rights through compliance with local human rights legislation wherever it has operations, as well as through its policies, programs and grievance redressal mechanism. JSW upholds international human rights standards, does not condone human rights abuses and creates & nurtures a working environment where human rights are respected without prejudice. The Company has received confirmations from all the Board of Directors as well as Senior Management Executives regarding compliance of the Code of Conduct during the year under review.

A declaration by the Jt. Managing Director and Group CFO affirming compliance of Board Members and Senior Management Personnel to the Code is annexed herewith.

# Compliance Certificate by Practicing Company Secretary

The Company has obtained a certificate from the Secretarial Auditor pursuant to the provisions of Regulation 34(3) read with Schedule V Para C Clause (10)(i) of the SEBI (LODR) Regulations which is annexed herewith.

#### **Compliance Certificate by Auditors:**

The Company has obtained a certificate from the Statutory Auditors regarding compliance of conditions of Corporate Governance as stipulated under Schedule V (E) of the SEBI (LODR) Regulations which is annexed herewith.

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#### DECLARATION AFFIRMING COMPLIANCE OF CODE OF CONDUCT

As provided under Regulation 26(3) of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Board Members and the Senior Management Personnel have confirmed compliance with the Code of Conduct for the year ended 31.03.2021.

For JSW Steel Limited

Place: Mumbai Date: May 21, 2021

Sd/-Seshagiri Rao MVS **Jt. Managing Director & Group CFO** 

### **CERTIFICATE OF NON-DISOUALIFICATION OF DIRECTORS**

(Pursuant to Regulation 34(3) read with Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and **Disclosure Requirements) Regulations, 2015)** 

To, The Members, **JSW Steel Limited** JSW Centre, Bandra-Kurla Complex, Bandra (East), Mumbai, Maharashtra- 400 051.

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of JSW Steel Limited, bearing CIN: L27102MH1994PLC152925 and having registered office at JSW Centre, Bandra-Kurla Complex, Bandra (East), Mumbai, Maharashtra- 400 051 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on March 31, 2021 have been debarred or disgualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr.	Name of the directors	DIN	Date of appointment in the Company	
No.		DIN		
1.	Mr. Sajjan Jindal	00017762	15-03-1994	
2.	Mr. Seshagiri Rao Metlapalli Venkata Satya	00029136	06-04-1999	
3.	Dr. Vinod Nowal	00046144	30-04-2007	
4.	Mr. Jayant Acharya	00106543	07-05-2009	
5.	Mr. Mahalingam Seturaman	00121727	27-07-2016	
6.	Mr. Harsh Charandas Mariwala	00210342	25-07-2018	
7.	Mr. Malay Mukherjee	02861065	29-07-2015	
8.	Dr. Punita Kumar Sinha	05229262	28-10-2012	
9.	Mr. Haigreve Khaitan	00005290	30-09-2015	
10.	Ms. Nirupama Rao	06954879	25-07-2018	
11.	Mr. Srikar Sridhar Mysore	07882939	23-10-2020	
12.	Mr. Hiroyuki Ogawa	07803839	17-05-2017	

Ensuring the eligibility of for the appointment/ continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

> For S. Srinivasan & Co., **Company Secretaries**

Sd/-S. Srinivasan Practicing Company Secretary FCS: 2286 | CP. No.: 748 UDIN: F002286C000319911

### **INDEPENDENT AUDITOR'S REPORT**

PER PROVISIONS OF CHAPTER IV OF SECURITIES AND EXCHANGE BOARD OF INDIA (LISTING OBLIGATIONS AND **DISCLOSURE REQUIREMENTS) REGULATIONS, 2015, AS AMENDED** 

To.

#### The Members of JSW Steel Limited

1. The Corporate Governance Report prepared by JSW Steel Limited (hereinafter the "Company"), contains details as specified in regulations 17 to 27, clauses (b) to (i) of sub – regulation (2) of regulation 46 and para C. D. and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("the Listing Regulations") ('Applicable criteria') for the year ended March 31, 2021 as required by the Company for annual submission to the Stock exchange.

#### Management's Responsibility

- 2. The preparation of the Corporate Governance Report is the responsibility of the Management of the Company including the preparation and maintenance of all relevant supporting records and documents. This responsibility also includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the Corporate Governance Report.
- 3. The Management along with the Board of Directors are also responsible for ensuring that the Company complies with the conditions of Corporate Governance as stipulated in the Listing Regulations, issued by the Securities and Exchange Board of India.

#### Auditor's Responsibility

- 4. Pursuant to the requirements of the Listing Regulations. our responsibility is to provide a reasonable assurance in the form of an opinion whether, the Company has complied with the conditions of Corporate Governance as specified in the Listing Regulations.
- 5. We conducted our examination of the Corporate Governance Report in accordance with the Guidance Note on Reports or Certificates for Special Purposes and the Guidance Note on Certification of Corporate Governance, both issued by the Institute of Chartered Accountants of India ("ICAI"). The Guidance Note on Reports or Certificates for Special Purposes requires that we comply with the ethical requirements of the Code of Ethics issued by the Institute of Chartered Accountants of India.
- 6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.
- q Based on the procedures performed by us, as referred in paragraph 7 above, and according to the information and explanations given to us, we are of the opinion 7. The procedures selected depend on the auditor's judgement, including the assessment of the risks that the Company has complied with the conditions associated in compliance of the Corporate Governance of Corporate Governance as specified in the Listing Report with the applicable criteria. Summary of Regulations, as applicable for the year ended March 31, 2021, referred to in paragraph 4 above. procedures performed include:

**JSW STEEL LIMITED** INTEGRATED REPORT 2020-21

Place: Chennai Date: May 15, 2021

- i. Read and understood the information prepared by the Company and included in its Corporate Governance Report;
- ii. Obtained and verified that the composition of the Board of Directors with respect to executive and non-executive directors has been met throughout the reporting period;
- iii. Obtained and read the Register of Directors as on March 31, 2021 and verified that atleast one independent woman director was on the Board of Directors throughout the year;
- iv. Obtained and read the minutes of the following committee meetings / other meetings held April 1, 2020 to March 31, 2021:
  - (a) Board of Directors;
  - (b) Audit Committee:
  - (c) Annual General Meeting (AGM);
  - (d) Nomination and Remuneration Committee:
  - (e) Stakeholders Relationship Committee;
  - (f) Risk Management Committee
- v. Obtained necessary declarations from the directors of the Company.
- vi. Obtained and read the policy adopted by the Company for related party transactions.
- vii. Obtained the schedule of related party transactions during the year and balances at the year- end. Obtained and read the minutes of the audit committee meeting where in such related party transactions have been pre-approved prior by the audit committee.
- viii. Performed necessary inquiries with the management and also obtained necessary specific representations from management.
- 8. The above-mentioned procedures include examining evidence supporting the particulars in the Corporate Governance Report on a test basis. Further, our scope of work under this report did not involve us performing audit tests for the purposes of expressing an opinion on the fairness or accuracy of any of the financial information or the financial statements of the Company taken as a whole.

### Opinion

#### **Other matters and Restriction on Use**

- 10. This report is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.
- 11. This report is addressed to and provided to the members of the Company solely for the purpose of enabling it to comply with its obligations under the Listing Regulations with reference to compliance with the relevant regulations of Corporate Governance and should not be used by any other person or for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care or for any other purpose or to any other party to whom it is shown or into whose hands it may come without our prior consent in writing.

We have no responsibility to update this report for events and circumstances occurring after the date of this report.

#### For S R B C & CO LLP

Chartered Accountants ICAI Firm Registration Number: 324982E/E300003

#### per Vikram Mehta

Partner Membership Number: 105938 UDIN: 21105938AAAACW3729 Place of Signature: Mumbai

Date: May 21, 2021